# Monitoring Report \#2 Docket Number: 00-1349 <br> U.S. District Court For The Central District of IIlinois Honorable Joe Billy McDade, Chief Justice 

## Prepared by

Dr. Robert Peterkin \&
James Lucey
Dr. William Trent
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Report\#


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## Section 01: Introduction



See Appendix A. 1 Second Revised Consent Decree for details.

- The Second Revised Consent Decree (Consent Decree) represents the legal agreement between Champaign Community Schools Unit 4 and the plaintiffs in the Johnson vs. Unit 4 case.
- This decree is a legal contract that attempts to mend a tear in the social contract between Unit 4 and the African American parents and students of Champaign.
- Given the disparity between the academic outcomes of African American students and those of their White counterparts in Champaign, the Consent Decree serves as a vehicle for intervention and improvement until such time that academic achievement is equal throughout the student populations of the district.
- The Consent Decree requires cooperative treatment, constructive treatment, and considerable interaction among plaintiffs, community, Unit 4, the court appointed monitor, and the federal court.
- Accomplishment of the goals of the Consent Decree will be realized only if Unit 4 improves the transparency of how it works to meet those goals and only if it communicates frequently and effectively with the community and plaintiffs.
- Plaintiffs and the community must be equally committed to support appropriate district initiatives to reduce racial disparities and to raise academic achievement for all students. Plaintiffs and the community must work constructively to settle disputes and serve as "critical friends."


## Consent Decree Requirements:

- Given the condition of African American students in Unit 4, the student achievement obligations in the Consent Decree are appropriate.
- Given the demands of the federal legislation, "No Child Left Behind", the obligations of the Consent Decree could be considered minimal for any school district.
- Consent Decree Requirements Include:


## Climate \& Discipline:

- Seek to provide educational tools and alternative resources that eliminate unwarranted disparities in student discipline and attendance at alternative schools.
- Seek to use student discipline as an intervention strategy only and as a means to improve student performance and academic behavior.


## Special \& Gifted <br> Education Programs:

- Seek to eliminate, to the greatest extent practicable, unwarranted disparities in the assignment of minority students to special education and gifted programs, and to operate such programs in an educationally sound and nondiscriminatory manner.
- Seek to eliminate unwarranted disparities in the enrollment of minority students in upper level courses.
- Implement innovative, interactive, research-based curriculum and instructional practices that take into account students' diverse learning styles and provide training to teachers in such practices.


## Hiring, Staff Placement And Retention:

- Seek to achieve a substantial level of racial diversity of certified and classified staff District-wide and at each school level in order to facilitate educational equity.
- In order to facilitate the academic goals of the Consent Decree, Unit 4 agreed to adopt a Controlled Choice student assignment plan at the elementary and middle school levels.
- Unit 4 also agreed to reduce African American student displacement by locating 2 elementary student strands in the northern area of the city by 2005-2006.
- The centrality of the Family Information Center to the success of the Controlled Choice Plan was also recognized in the Consent Decree.
- Finally, the district agreed to exercise extraordinary efforts to improve the racial balance and academic outcomes of the racially isolated Stratton School.
- In accordance with the Controlled Choice Memorandum ...Unit 4 will continue to implement the requirements of the Controlled Choice Memorandum, unless subsequently amended by agreement of the parties....
- The Controlled Choice Plan shall continue to include all the enumerated elements set forth in the Controlled Choice Memorandum, unless otherwise agreed, including, without limitation, the following elements:
- Parent Information Centers
- Application \& Assignment
- Magnet Schools
- Seat Capacity
- Community Involvement
- Other Activities
- Plan for Stratton

Elementary School

## Elements of Controlled Choice:

Source: SECOND REVISED CONSENT DECREE (FINAL Second Revised Consent Decree.DOC, pp7-10, v. 176956.2) See Appendix A. 2 for Champaign Controlled Choice Plan, Memorandum of Understanding

- Parent Information Centers:
- Establish, maintain and administer a Parent Information Center as further described in the Controlled Choice Memorandum.
- Application \& Assignment:
- Administer the application and assignment process for its schools in a manner consistent with the Controlled Choice Memorandum, including, without limitation, those procedures set forth in the Controlled Choice Memorandum for student selection at overenrolled schools.
- Magnet Schools:
- Establish and maintain a program of magnet schools, and shall provide for interest-based application to and heterogeneous attendance at such schools as provided in the Controlled Choice Memorandum.
- Seat Capacity:
- Unit 4 will complete the following steps to increase seat capacity and enhance student assignment desegregation:
- Consistent with Paragraph $G(4)$, open and enroll the fourth strand of classes at Stratton Elementary School by the start of the 20042005 school year. See Appendix A1 for Judge McDade's 21-Apr2003 order.
- Secure funding and complete the renovation of the old Sunbeam Bakery by the end of the 2002-03 school year, contingent on receipt of Qualified Zone Academy Bonds from the Illinois State Board of Education, and relocate the pre-school program currently located at Marquette School to the renovated Sunbeam Bakery building.
- By the start of the 2005-06 school year, Unit 4 will provide the additional net seating capacity of not less than two elementary strands in north Champaign as part of a comprehensive facilities plan for the entire District. Unit 4 will make every good faith effort to find and obtain necessary funding as a condition of this commitment.


# Elements of Controlled Choice: 

Source: SECOND REVISED CONSENT DECREE (FINAL Second Revised Consent Decree.DOC, pp7-10, v. 176956.2)
See Appendix A. 2 for Champaign Controlled Choice Plan, Memorandum of Understanding

- Seat Capacity:
- In making all decisions regarding the establishment or closing of schools, consider the impact on African American students, and to further desegregation and to avoid inequitable transportation burdens on African American students, consider all reasonable alternatives to enhance desegregation efforts that do not result in a segregated system or segregated schools.
- Community Involvement:
- Consult with and solicit the participation of members of the community in the implementation of the Controlled Choice Plan, including the Controlled Choice Community Task Force established pursuant to the Controlled Choice Memorandum.

Source: SECOND REVISED CONSENT DECREE (FINAL Second Revised Consent Decree.DOC, pp7-10, v. 176956.2)
See Appendix A. 2 for Champaign Controlled Choice Plan, Memorandum of Understanding

- Other Activities:
- Carry out those additional activities as set forth in the Controlled Choice Memorandum as shall be necessary to effectuate the Controlled Choice Plan, including without limitation the provision of appropriate transportation services, implementation of school reform activities for the support of both over-chosen and underchosen schools, and continued provision of special services and funding for eligible students under State and Federal law.
- Plan for Stratton School:
- Given the historical circumstances faced by Stratton Elementary School, which are detailed in the Findings of Fact supporting this Decree, Stratton will be designated as a special desegregation school.
- Plan for Stratton School:
- A five-year plan for Stratton will be developed and will include, but is not limited to, the following elements:
- The District will provide educational input programs, requiring additional resources and funds that will accelerate student learning and increase parental involvement and advocacy including maintaining an average student/teacher ratio not to exceed 20 to 1.
- Stratton will be closely monitored by a special Building Council of administrators, parents, staff, and community members who will provide input to the principal regarding improvement of student achievement, including recommendations regarding programs, services, and staff. The Superintendent and the Assistant Superintendent, Equity and Education, will work with Plaintiffs' and Defendant's counsel as necessary to monitor these issues.

Source: SECOND REVISED CONSENT DECREE (FINAL Second Revised Consent Decree.DOC, pp7-10, v. 176956.2)
See Appendix A. 2 for Champaign Controlled Choice Plan, Memorandum of Understanding

- Plan for Stratton School:
- Unit 4 will launch a recruitment campaign for Stratton focusing on increasing racial and socio-economic diversity of the student body.
- Stratton, while not exempt from racial fairness guidelines, will have a five-year time frame to attain racial fairness guidelines, and is expected to make incremental progress during that time.

Source: Champaign Unit 4 Strategic Plan.doc, p.1. See Appendix A. 3 for details.

## Unit 4 and Superintendent Arthur Culver have endorsed a theory of action to address the inequities identified in the Consent Decree:

## Theory of Action

In Champaign Community Unit School District \#4, we are committed to the success of all students. We believe that high expectations for students, learning environments that support equity and excellence, continuous monitoring of student performance and high levels of accountability will ensure exemplary achievement by every student. Consequently, our comprehensive strategic plan guides the alignment of people, policies, programs, practices, systems and resources to produce a world class learning organization.

Our Theory of Action emanates from the research-based assumptions that high expectations for student achievement, access to a rigorous curriculum, frequent monitoring of student progress, strong instructional leadership, active parent and community partnerships, and the creation of a safe and orderly learning environment guarantee a high level of student success.

When fully implemented, this Theory of Action, which includes a Process for Continuous Improvement, provides a powerful tool for systemic change. Systemic change is essential to the realization of our vision of excellence for all students.

Source: Champaign Unit 4 Strategic Plan.doc, p.2. See Appendix A. 3 for details.

## Process for Continuous Improvement

High expectations are the starting point for Champaign Unit \#4's Process for Continuous Improvement. As illustrated below, this process includes the following steps:

- Set high expectations
- Analyze data
- Develop and implement a comprehensive strategic plan
- Monitor implementation
- Evaluate progress
- Modify and adjust

In their strategic plan, Unit 4's leadership describes the steps in the "Process for Continuous Improvement" as a cyclical
process. Each iteration through the cycle should lead to continuous and ongoing improvement.


## Set High Expectations



## Analyze Data



Develop and Implement a Comprehensive Strategic Plan

This Process for Continuous Improvement, embedded within the Action Plans, will enable the District to reach its goals of character development and high academic achievement for all students.

- The 2002-2003 school year saw Unit 4 developing the foundational knowledge, structures, and processes to implement the Unit 4 theory of action and strategic plan.
- Superintendent Culver and the Unit 4 School Board commissioned two audits of the district's procedures, policies, and practices to determine their fidelity to the district's mission, theory of action, and responsibilities under the Consent Decree.
- It should be noted that both audits resulted in a series of classroom observations. These audits were:
- "A Curriculum Management Audit".
- "Report Regarding Overrepresentation of African-American Students in Special Education".

See Appendix A. 4 for "A Curriculum Management Audit of the Champaign Community Unit School District \#4"

- "A Curriculum Management Audit of the Champaign Community Unit School District \#4", conducted under the Auspices of International Curriculum Management Unit Center, Phi Delta Kappa, International, June 2003.
- The findings of this audit are consistent with the monitor's findings in the 1st Monitoring Report:
- Disparities exist among racial groups.
- Disparities were found in:
- Achievement
- Discipline
- Program placement
- Staffing. Education"
- "Champaign Unit 4 School District: Report Regarding Overrepresentation of African-American Students in Special Education", July 2003, performed by Stetson and Associates, Inc. of Houston, Texas.
- This study surveyed teachers, administrators and parents about climate, planning \& organization, curriculum \& instruction, student delivery/management systems, staff development, and parent involvement relative to Special Education.
- Despite greatly differing opinions among teachers, administrators and parents, the results of the study support the need for the district to take responsibility for the outcomes of special education students, who are disproportionately African American.
"...the district's focus must be equitable educational opportunities for all students. This report will focus on areas over which the district and schools have primary control, including effective instructional practices in the classroom." (Emphasis added).

See Appendix A. 6 for "A Practical Model for Program Evaluation; A Nine-Step Process to Guide Program Improvement Decisions: A Seminar Series", Stetson and Associates, Inc., c. 2001

- Unit 4 has also adopted "A Practical Model for Program Evaluation; A Nine-Step Process to Guide Program Improvement Decisions: A Seminar Series", Stetson and Associates, Inc., c. 2001 .
- This model will be used by Unit 4 to address the efficacy of the myriad of educational programs and evaluation models in the district.


## Section 02: Six Challenges For Unit 4



Quality and Fidelity of Actions
Accountability At The School and Classroom Levels
Improved Communication \& Accountability
Support For Controlled Choice
Analyzing, Reporting, \& Informing "Theory In Use"
Diversity In Staffing and Hiring

## Challenge \#1 Quality \& Fidelity of Actions:

- The monitor commends Unit 4 on the comprehensiveness and quality of their foundational work.
- The various consultants' reports seem to be objective and reflect many of the previous findings of the Court and the monitor with regard to the negative status of many African American students in the district.
- The challenge for the district - and an essential element for success in meeting its responsibilities under the Consent Decree is ensuring the quality and fidelity of the policies enacted, and programs implemented, in response to the audit findings.
- The challenge is to align truly actions undertaken with the various audit findings, with the district "theory of action", and with the district strategic plan.


## Challenge \#1 Quality \& Fidelity of Actions:

- The district's response in practice will constitute its "theory in use".
- How faithful-to-plan will the "theory in use" be in improving the educational opportunities and outcomes for African American students?
- As stated in the 1st monitoring report, the processes the district uses to meet its responsibilities under the Consent Decree are important.
- Unit 4's responsibilities are to align those processes to improve outcomes for African American students.
- The "theory of action" must evolve into a "theory in use" that results in those improved outcomes.


## Challenge \#1 -

## Quality \& Fidelity of Actions:

- In this school year and the next, we strongly urge the district to turn its audit lens to asking:
- Are education efforts faithfully and expertly aligned with student needs?
- Are programs implemented with fidelity to program design and closely monitored for such fidelity?
- Are students actually afforded multiple opportunities to learn?
- For example, we recommend that Unit 4 examine the efficacy of its efforts to increase the number of African American students in Gifted and Talented programs. At considerable expense, the district has adopted the Academic Enrichment Model. Has this resulted in a program with the same rigor for an increased African American population as the self-contained program?
- For example, the district embarked on an effort to support African American students in Level III and Advanced Placement courses at the high school level. How will the district gauge the effectiveness of this effort?

Challenge \#1 Quality \& Fidelity of Actions:

- Are barriers to student learning reduced?
- Included here as barriers to learning are such items as:
- Attendance Problems
- Discipline Referrals \& Actions
- Lack of Access to Advanced Opportunities
- Inappropriate Assignment to Special and Alternative Education.
- We see some evidence that the negative consequences for African American students previously identified in the Consent Decree and in the 1st monitoring report may continue and may be visited upon the same group of students.
- We see some evidence that the same group of students shows patterns of attendance problems, disciplinary problems, low skills or low achievement, assignment to special education and to alternative programs.
- While we do not cite causal or correlative effect to these findings, we will devote considerable attention to this issue in our next monitoring report and urge the district to examine this possibility to the full extent of their investigative powers.
- Are students actually learning the curriculum?


## Challenge \#1 Quality \& Fidelity of Actions:

- The following questions should permeate the decision-making processes in the district:
- Does this decision, policy, or program implementation have high fidelity to our intent - our theory of action?
- Is there reason to believe it will be efficacious - that it will do what the "theory of action" says it will do?
" What evidence do we have that the "theory in use" truly reflects the "theory of action"?
- If we don't have evidence that the implementation has fidelity to our intent, do we continue the implementation? Do we make modifications? Do we stop and try some other actions?

"Inspect<br>What You<br>Expect"

## Challenge \#2 Accountability At The School \& Classroom Levels:

- Unit 4 leadership has laid the foundation for its theory of action by examining most aspects of the district's policies, curriculum, and programs.
- District leadership has been responsive to the monitor's inquiries and currently is working with plaintiffs and their counsel to develop effective communications to monitor and promote progress toward Consent Decree goals.
- Additionally, the Champaign School Board has adopted a resolution in support of the Consent Decree, a major source of contention at the last hearing before this Court (See Appendix A.7).
- While imperfect, the relationship between Unit 4 and plaintiffs is increasingly directed to improving the academic and social condition of African American students in the district.
- The question before us all is how to get the same commitment and fidelity-to-mission, and theory of action, into the schools and into their classrooms.
- Simply put, positive outcomes for African American students have not increased significantly or have improved only marginally, at best (e.g. gifted participation), since 2001-2002.
- As every report on and audit of the educational condition of African American has found, the improvement of these conditions and outcomes is to be found at the level of the schools and classrooms these students attend.
- Some Examples:
- Uneven implementation of PBIS at the school level -- PBIS is the district's main intervention for student discipline.
- Significant increase in the number of suspensions at the elementary school level since the elimination of SMART.
- Continuing over-identification of African American students for special education, especially in the areas of Learning Disabled, Behavioral/ Emotionally Disturbed and Mentally Impaired.
- Continuing over-representation of African American students in alternative and special schools.
- The lack of school-based plans to identify and to pursue the relatively low number of students with high absenteeism.
- Absenteeism is the first sign of school failure.
- Through non-pursuit, assignment to special education, suspension and assignment to alternative education programs, Unit 4 has ignored the repeated entreaties of the monitor to address these issues since 1998.


## Challenge \#2 Accountability At The School \&

 Classroom Levels:- Under-representation of African American students in Level III and Advanced Placement courses at the high school level.
- Under-representation of A and B grades and over-representation of D and $F$ grades for African American students at the high school level.
- These conditions are largely under the control of the schools.
- The Unit 4 "theory in use" has not clearly been aligned at the school and classroom levels with the Unit 4 "theory of action".
- The outcomes evidenced by African American students have not measurably improved.

- To a large extent the School Board and the leadership of Unit 4 have demonstrated their commitment to their responsibilities under the Consent Decree.
- Superintendent Culver and his leadership team have analyzed the strengths and weaknesses of the district and taken a series of corrective actions in the past year.
- Therefore our attention must turn to the implementation of the corrective actions in schools and classrooms, where student performance is largely determined.
- Fidelity-of-implementation of new curriculum, of student supports, of quality instructional leadership, and of teaching at the school level, are the keys to attaining the academic goals of the Consent Decree.

- In the appendices of this report we have provided analyses of the condition of African American students in the schools.
- We urge the leadership of Unit 4, the plaintiffs, and the court to scrutinize this data and to hold the schools accountable for improved student access and outcomes.
- We note that Superintendent Culver has reorganized his school leadership cadre and look forward to improved results.


## Challenge \#3 - Improved

 Communication \& Accountability:- School Year 2002-2003 was a year of readjustment in communication between Unit 4 and plaintiffs.
- As demonstrated at the court hearing in December 2002, the relationship between the parties had become frayed.
- New Superintendent Culver and the Unit 4 School Board, which included new members, expressed frustration that they were being held responsible for past negative conditions.
- Plaintiffs counsel pointed out that the Consent Decree had a fixed duration and that plaintiffs should not be asked to agree to delays in improvements for African American students because of leadership changes in the district.


## Challenge \#3 - Improved Communication \& Accountability:

- Judge McDade correctly noted that the parties in the case had agreed to work together under the Consent Decree and that it was the parties, not the court, who would have to make the goals of the Consent Decree a reality.
- 2002-2003 brought additional change in the relationship between the parties.
- Lead counsel for the district changed and additional new members were elected to the School Board.
- The leadership of Unit 4 requested more formal lines of communication between the parties.
- Plaintiff counsel requested more formal responses to her inquiries due to her inability to communicate directly with most district employees.
- Trust was at a low point.


## Challenge \#3 - Improved Communication \& Accountability:

- This is not to indicate that the parties did not make efforts to improve communications.
- Counsel for the parties, the Superintendent, and the Deputy Superintendent, met with the monitoring team in March and July so that:
- The monitoring team could share current data on the performance of African American students at critical points during the school year.
- The parties could discuss critical issues and establish new patterns of communication.
- The parties have agreed to continue these meetings on a quarterly basis in the future.
- District staff have worked extensively with James Lucey this past year to synchronize data so that Unit 4 can now produce quarterly reports on the status of African American children.


## Challenge \#3 - Improved

## Communication \& Accountability:

- Since February 2003, Superintendent Culver and the monitor have held bi-weekly telephone conference calls for the purpose of sharing information on new developments in the district.
- In November 2003 a similar arrangement was forged for weekly contacts between plaintiff's counsel and the Deputy Superintendent.
- After complaints by the Unit 4 leadership team and counsel concerning the extent of requests for information, plaintiff's counsel agreed to suspend requests until January, 2004, giving Unit 4 time to respond to previous requests.
- Finally, a retreat has been scheduled for January, 2004 for the Planning and Implementation Committee (PIC). PIC is comprised of representatives of the plaintiffs, and of Unit 4 staff and board members. The PIC retreat is to be facilitated by William Trent, Professor at the University of Illinois and a consultant to the monitor.


## Challenge \#3 - Improved Communication \& Accountability:

- The goals of the Consent Decree cannot be met without trust and good faith between the parties.
- Trust and good faith can only be built on mutual respect, transparent communication, and fidelity to the goals of the consent decree.
- By transparent communication, we mean that both parties commit themselves to open and honest sharing of information in as public a fashion as possible and that there be no surprises in matters of policy and program by the district, nor in actions taken by plaintiff class.
The recent efforts to establish trust are a good beginning and should be continued.
- The parties can serve as an example to the community of Champaign as the social contract between the community and Unit 4 is being re-established.


## Challenge \#4 Support For Controlled Choice:

- Unit 4 has adopted a middle school student assignment plan that will be implemented in SY2005.
- The district elementary schools, with the exception of Stratton Elementary School, have been assigned to clusters that "feed" the three district middle schools.
- In an effort to make Stratton an attractive choice for parents, Stratton students will have the option of choosing any of the three Unit 4 middle schools.
- Parents and students who are dissatisfied with their feeder middle school assignment have the right to apply for voluntary transfers to non-cluster schools after cluster and Stratton assignments are made.
- All assignments will be within racial fairness guidelines.


## Challenge \#4 Support For Controlled Choice:

- The plan was developed in collaboration with Michael Alves, the district's long-time Controlled Choice consultant.
- Unit 4 had an extensive public engagement effort to obtain public opinion on the various options for the middle school student assignment plan.
- Public support for the final plan recommended by the Superintendent and adopted by the School Board was far from unanimous.
- Unit 4 will have to pay considerable attention to implementing the plan and should report progress and results to the monitor on a regular basis. Support For Controlled Choice:
- Unit 4 also has to consider the implications of the federal 'No Child Left Behind Act' (NCLB) on district controlled choice efforts.
- NCLB requires school districts to identify students by distinct racial and ethnic codes and to disaggregate student achievement data by these codes. The code of "Other" is no longer acceptable as a racial/ethnic code designation.
- Unit 4 historically has used the "Other" code in its Controlled Choice Plan. Unit 4 racial/ethnic coding has been changed for SY2004 to meet the new requirements.
- The district should be vigilant to ensure that planning assumptions made under the prior racial/ethnic coding scheme still apply under the new coding.
- Stratton Elementary School currently exceeds +/- 15\% racial fairness guidelines and three other schools are close to exceeding them.


## Challenge \#4 Support For Controlled Choice:

- Unit 4 leadership needs to monitor closely to ensure compliance with racial fairness guidelines via student assignment modifications and attractive programming.
- The monitor continues to stress the importance of the Family Information Center (FIC) to the success of any Controlled Choice Plan.
- The efforts regarding middle school assignments and NCLB must be coordinated with and supported by the expertise of the FIC and the ongoing advice of Michael Alves.
- Unit 4 should actively seek to maximize the benefits available through the operation of the FIC.

James Lucey of the monitoring team has worked extensively with district Information Technology (IT) staff to develop the district's capacity to collect, analyze, and report district data. Having the capacity to analyze and report out is one thing, but actually delivering data analyses, reporting out with integrity, and doing so on a regular basis is quite another.
Unit 4 leadership must begin to use data to generate analyses and to communicate information for use in leadership decisionmaking, in program evaluation, and in compliance reporting.
Unit 4 must begin to inform the district "theory in use" with the factual information found in reports based on analyses of district data.
The district has yet to demonstrate the ability to move beyond "having the capacity" to "using the capacity" collecting, analyzing, and reporting district information.

- Actual use of that capacity is inconsistent and sporadic.

The monitor asks that the district assume responsibility for data collection, analysis, and reporting to the parties on a quarterly basis.

- Dates are to be determined.
- These reports should be in the form of written text, tables, charts, and graphs.
- These reports should be accompanied by
- District leadership's response to the analysis
- Corrective action taken
- How the corrective action better aligns the Unit 4 "theory in use" with "the theory of action".
- Plaintiffs will have ten working days to respond to the report.
- The parties will review both documents at their quarterly meetings.
- During the remainder of SY2004 and in the first quarter of SY2005, the reports will be submitted to the parties.
- In the remainder of SY2005 and in SY 2006, the district will be asked to formally submit these reports to the court.
- The plaintiffs will also submit their response to the court during this period.
The monitor's report will continue to be submitted to the court on an annual basis, based on the monitor's analyses and on interaction with the parties.


## Challenge \#6 Diversity In Staffing and Hiring:

The percentage of White, African American and Other teachers has not changed from SY2002 to SY2003.

- $85 \%$ of Unit 4's teachers were White
- $11 \%$ were African American
- $4 \%$ were classified as Other
- $12 \%$ of new teacher hires were African American
- $15 \%$ of terminations were African American
- Unit 4 has instituted a "grow-your-own" program for teachers

The monitor requests by April 2004 a campus-by-campus intervention plan for recruiting, placing, and retaining African American teachers.

## Challenge \#6 Diversity In Staffing and Hiring:

Of particular concern is the demonstrated inability of the district to place African American teachers as new hires in certain schools or school levels.

- No African American teachers were hired in 8 schools where 37 vacancies were filled.
- District-wide, during SY2003, 3.4\% (1 of 29) of high school teacher new hires were African American.
- Central High School SY2003 teacher staffing was 5\% (5 of 97) African American. Central High School hired 16 new teachers in SY2003, none of whom were African American.
- Edison Middle School, on the other hand, hired 7 new teachers, 4 of whom (57\%) were African American. Edison had 58 teachers, 12 of whom (21\%) were African American.


## Challenge \#6 Diversity In Staffing and Hiring:

Such disparate hiring and staffing results at the campus level seem to reflect a major difference between the district's "theory-of-action" for staffing and the "theory-in-use" on campus. Those hiring results do not reflect continuous progress under the Consent Decree.

- The district "theory-of-action" for staffing states:
"These actions are based on the assumption that achievement, discipline, attendance and climate are positively affected when the staff reflects the diversity of the student body and when that diversity is celebrated." (See Appendix A. 3 Unit 4 Strategic Plan, p5.)
In the Consent Decree the district agreed to:
"Seek to achieve a substantial level of racial diversity of certified and classified staff District-wide and at each school level in order to facilitate educational equity." (See Appendix A. 1 Second Revised Consent Decree, p11.)


## Section 03: Summary Findings

"Inspect<br>What You<br>Expect"



## Data Sources:

- All data used in this report were provided by the district from the district data marts.
- The district data marts are generated monthly by the district from the Pentamation Student Management System and from the district personnel payroll system.
- Monthly operational data is "cloned" from the operational databases so that analyses can be conducted without worry of inadvertently adversely impacting ongoing operations.
- $\quad$ The data mart process was introduced to the district in SY2000 and has been maintained and enhanced by the district since that time. Monthly data files have been maintained since December SY2002.
- Those unfamiliar with the Champaign data marts should see Monitoring Report \#1, Appendix EE - Suggestions For Champaign Community Schools Unit \#4 for more information about data marts. Included are:
- Key Definitions
- Suggestion for a Chief Information Office
- Some General Models
- A Specific Model for Champaign


## Racial/Ethnic Categories \& Codes:

- During SY2003 the district began the process of replacing the 'multi-ethnic' racial/ethnic category and replacing it with one of the other racial/ethnic categories:
- 1 - White
- 2 - African American
- 3 - Hispanic
- 4 - Asian/Pacific Islander
- 5 - Native American
- The batch conversion process was not completed until after the SY2003 school year was complete.
- Therefore, the racial/ethnic categories and codes used in this report will reflect the 'multi-ethnic' code as a valid category and code.
- $\quad$ Please note that in the future making prior period comparisons will require that the prior period be restated into the new racial/ethnic categories and codes. Without such a restatement valid comparisons cannot be made.
- The monitor should review district project plans for any such prior period conversions prior to implementation.


## Enrollment \& Attendance:

- Attendance at the elementary and middle school levels was unchanged from SY2002 to SY2003 at 94\% and 93\%, respectively. High school attendance increased from $90 \%$ to $91 \%$.
- $\quad$ The district continued to lack an effective plan to reduce absenteeism.
- In the $1^{\text {st }}$ monitoring report, we asked that the district provide the court with evidence of improvement in this area or a new plan for improving the attendance and maintaining the enrollment of African American students.
- The monitor now asks that the district provide the monitor with a plan at the first of a series of quarterly reports containing SY2004 enrollment and attendance analysis by April 2004.


## Enrollment \& Attendance:

- We refer the district to the tracking effort developed for students making transitions from Columbia Center to the district's middle and high schools.
- We do not yet know the results of this effort, but the planning, initial attention to detail, and individual school accountability for students was very promising.
- We also refer the district to the Family Information Center (FIC). FIC is uniquely positioned to provide considerable aid and support in understanding and addressing student attendance problems.
- The number of African American students participating in self-contained elementary gifted and talented classes increased slightly from 25 students in SY2002 to 30 students in SY2003.
- This represents an increase from 1.7\% to 2.1\% of African American elementary school students.
- This compares to an increase from $5.6 \%$ in SY2002 to $6.9 \%$ in SY2003 for white students.
- The percentage of African American students participating in Academic Enrichment programs in the elementary schools was $18.6 \%$, compared to $33.4 \%$ of White students.
- The district substantially complied with the monitor's request that all first-graders be tested, including those entering after the district's annual test date.
- The monitor requests a quarterly report on the status of the Gifted and Talented Participation by April 2004.
- The percentage of African American students assigned to special education programs declined slightly from $47 \%$ in SY2002 to $46 \%$ in SY2003.
- African American students, who comprise $32 \%$ of the general student population, continue to be over-represented in special education assignments.
- The district complied with the monitor's request in the 1st monitoring report that they undertake to determine the fairness of its identification process by engaging an "audit" team to examine student records for appropriate assignment.
- A special education audit was undertaken of the district by another team of experts.
- Both evaluators made recommendations for improvement of special and general education processes.
- The monitor requests a quarterly report on the status of the district's response to these recommendations by April 2004.
- $51 \%$ of African American students had at least one disciplinary action as compared to $24 \%$ of White students in SY2003.
- The number of disciplinary incidents in SY2003 increased to 21,627 from 20,228 in SY2002, representing growth of 7\%.
- Suspensions increased by 11\% in SY2003. 15\% of all African American students were suspended at least once, compared to 3\% of White students in SY2003. This represents an increase of $1 \%$ for African American students from SY2002.
- Suspensions at the elementary level increased by $40 \%$ in SY2003 over SY2002.
- We ask the district to investigate this increase and report the reasons to the monitor in a quarterly report by April 2004.


## Disciplinary Actions Including Suspensions:

- The district did close the out-of-school elementary alternative school (SMART) after determining that the program was poorly implemented and did not meet academic standards for elementary students. Are the increased suspensions at the elementary level a school level response to the closing of SMART?
- Similarly, the district has refocused Columbia Center and transitioned many of its students to the comprehensive middle and high school in SY2003. We recommend that the district be vigilant for any increase in suspensions and other disciplinary actions now that the Columbia Center placement option has been limited.
- The ISAT \& PSAE performance scores of African American students were lower than those of other racial/ethnic groups at the district and school levels in all areas (Reading, Math, Writing, Science, and Social Science)
- The most frequent performance score level for African American students in SY2003 was "Academic Warning-Below Standards"
- There may be a relationship between SPED status and ISAT/PSAE performance
- There may be a relationship between days absent and ISAT/PSAE performance
- There may be a relationship between days lost due to disciplinary actions and ISAT/PSAE performance
- In response to prior year results such as these, the district has adopted the process of Pupil Education Plans (PEP) to support students who are not succeeding academically.
- Middle School and High School African American students were awarded a disproportionately small share of "A" grades and a disproportionately large share of "D", "F", and "Other" grades in all subject areas
- A similar pattern is observed in grades awarded African American students in Level III courses: 23\% of grades awarded Level III African American students were "D" or "F", compared with 9\% for the total population of Level III
- African American students are underrepresented notably in Level III course enrollments in all subject areas, and overrepresented notably in Level I course enrollments in all subject areas
- While African Americans comprised $26 \%$ of all high school students in SY2003, they comprised just 2.3\% (5 students) of those taking AP classes. These 5 students were all enrolled at Central High School, none attended Centennial High School
- In SY2003, 16\% of all graduates were African American, closely approximating the African American share of all 12 th grade students. It is notable in this context that African Americans accounted for $33 \%$ of all mid-year graduates, and $14 \%$ of "regular" graduates
- The African American High School withdrawal rate in SY2003 was $12 \%$, four times higher than the $3 \%$ rate for other students
- In SY2003, 56\% of High School dropouts were African American. This contrasts with the $48 \%$ that African American students comprised of total dropouts in SY2002.
- The dropout rate for African American students in 2003 was $6 \%$, three times the rate for other students.
- African American students withdrawing to Storefront and R.E.A.D.Y. programs increased disproportionately to other students from 2002 to 2003.
- While representing $32 \%$ of district-wide enrollment, African American students comprised 58\% of all students assigned to alternative programs
- SPED district-wide enrollments were $16 \%$ of total enrollments, but $24 \%$ of alternative program enrollments


## Staffing, Hiring, Recruiting:

- The percentage of White, African American and Other teachers has not changed from SY2002 to SY2003.
- 85\% of Unit 4's teachers are White, 11\% are African American, and 4\% are classified as Other.
- $12.4 \%$ of new teacher hires were African American and 15\% of terminations were African American.
- Unit 4 has instituted a "grow-your-own" program for teachers. The program currently is limited to ten positions and is intended to increase the number of African American and/or bilingual teachers.
- We ask that the district submit a quarterly report on staffing and a plan for recruitment and retention of African American teachers by April 2004.


## Controlled Choice:

- Unit 4 continues to support a successful Controlled Choice Plan.
- Not only has the Controlled Choice Plan implementation promoted parental choice, but it has also stabilized student assignment and transfers at the elementary school level. It also has fostered substantive change at Stratton Elementary School, the only racially imbalanced school in the district during SY2003.
- In May, 2003, Unit 4’s School Board approved the Middle Schools Cluster Assignment Plan. The plan aligns clusters of elementary schools with their assigned middle schools, assuring parents and students an continuity of assignment that they can choose when they first request assignment at the kindergarten level. (See Appendix A.8)
- Unit 4 has undertaken additional "foundational" work for SY2004 in the form of an IT review. Whatever the IT review may eventually indicate, from a monitoring perspective, access to data, analyses, and reports is of crucial importance and must be maintained and enhanced.
- The schedule for regularly collecting, posting, processing, reporting, and reconciling district data has tightened considerably to a monthly cycle and, with SY2004 efforts, some bi-weekly cycles are being tested and operated.
- While considerable work remains to be done to allow it to happen on a production cycle, the district now has the capacity to analyze and report out on key educational equity issues in this report:
- Enrollment \& Attendance
- Student Academics, Achievement, Promotion, Retention, \& Graduation
- Gifted and Talented
- Special Education
- Discipline
- Staffing and hiring.
- Having the capacity to analyze and report out is one thing, but actually delivering data analyses, reporting out with integrity, and doing so on a regular basis is quite another.
- So the monitor requests a series of quarterly meetings and an ongoing set of quarterly reports from the district.
- Although SY2003 witnessed many difficult hurdles for the parties to the Consent Decree, the monitor is encouraged by the parties' current willingness to find ways of collaborating to improve the condition of African American students in Unit 4.
- The leadership of the district has launched strong initial efforts to reduce the achievement gap between African American and White students.
- The School Board has supported those efforts.
- The plaintiffs have been equally aggressive in their role as "critical friends" and advocates for African American students and have made constructive suggestions for improvements to the district's agenda.
- The monitor remains enthusiastic as we all go forward in the Consent Decree process.


# Section 04: Enrollment \& Attendance 

See Appendix B - Baseline Enrollment - SY2003<br>See Appendix C - Attendance SY2003

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> What You
> Expect"


African American Student Enrollment Percentages - September SY2003 vs. SY2002
Stratton remained as the only elementary school to exceed the flexible goal range $+/-15 \%$.

Elementary Schools - African American Enrollment Percentage By School
Elementary Schools - Grades K-5
September SY2003 Compared to SY2002
SY2003 Elementary School Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


African American Student Enrollment Percentages - September SY2003 vs. SY2002
Franklin joined Columbia Center Middle School in exceeding the flexible goal range +/- 15\%.

Middle Schools - African American Enrollment Percentage By School
Middle Schools - Grades 6-8
September SY2003 Compared to SY2002
SY2003 Middle School Flexible Goal Range ( $+/-15 \%$ ) Indicated by Yellow "Trend Line" \& "Error Bars"


African American Student Enrollment Percentages - September SY2003 vs. SY2002 Columbia Center High School again exceeded the flexible goal range $+/-15 \%$.

High Schools - African American Enrollment Percentage By School
High Schools - Grades 9-12
September SY2003 Compared to SY2002
SY2003 High School Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## Special Schools:

African American Student Enrollment Percentages - September SY2003 vs. SY2002 R.E.A.D.Y., Circle Academy, \& Pavilion Day again exceeded the flexible goal range +/- $15 \%$.

Special Schools - African American Enrollment Percentage By School
Special Schools - Grades K-12
September SY2003 Compared to SY2002
SY2003 District Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School

African American Student Enrollment Percentages - September SY2003 vs. SY2002
Note the shifts in number and percentage beginning in Grade 9.

Grades K-12 African American Enrollment Percentage by Grade Level
September SY2003 End of Month Compared to SY2002
SY2003 District Level Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## June SY2003 Grades K-12:

African American Student Enrollment Percentages - SY2003
The percentage increase in Grade 12 is due to students not graduating with their class due to insufficient credits. In September SY2003, 19\% of 12 ${ }^{\text {th }}$ graders were African American. In June SY2003, 42\% of 12 ${ }^{\text {th }}$ graders not graduating were African American.

Grades K-12 African American Enrollment Percentage by Month
June SY2003 End of Month
District Level Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


Grade Level

## Enrollment \& Attendance:

During SY2003 there was no evidence that the district had an effective plan to reduce absenteeism.
There was no evidence that the district recognizes that the likely result of excluding of African American students is continued truancy and increased dropouts.
Absenteeism in combination with the excluded student population increases the number of African American students who cannot access learning opportunities at all levels of the school district.
Absenteeism and academic and disciplinary exclusions may play out in the decline in the African American graduation rate.

Attendance Percentages - September SY2003 vs. SY2002
There was little change between school years. The high school percentage increased by $1 \%$.

District Avg Attendance Percentage YTD June SY2003
SY2003 Compared To SY2002
By School Leve


School Level

Elementary School Avg Attendance Percentage YTD June SY2003
Elementary School Avg Att \% Indicated by Yellow "Trend Line"


## Elementary Schools:

Attendance Percentage Boxplot Distribution
SY 2003 Attendance Percentage - Elementary Schools - Grades K-5
Boxplot By Race/Ethnicity


The horizontal yellow line in each box is the median value (the $50 \% \mathrm{mark}$ ). The red box is the inter-quartile range (the range of the middle $1 / 2$ of the students). $25 \%$ are above the box and $25 \%$ are below.

Middle School Avg Attendance Percentage YTD June SY2003
Middle School Avg Att \% Indicated by Yellow "Trend Line"


Race/Ethnicity

## Middle Schools:

Attendance Percentage Boxplot Distribution
SY2003 Attendance Percentage - Middle Schools - Grades 6-8
Boxplot By Race/Ethnicity


The horizontal yellow line in each box is the median value (the $50 \%$ mark). The red box is the inter-quartile range (the range of the middle $1 / 2$ of the students). $25 \%$ are above the box and $25 \%$ are below

Student Attendance Percentages - June YTD SY2003

High School Avg Attendance Percentage YTD June SY2003
High School Avg Att \% Indicated by Yellow "Trend Line"


## High Schools:

Attendance Percentage Boxplot Distribution
SY 2003 Attendance Percentage - High Schools - Grades 9-12

Boxplot By Race/Ethnicity
Multi-Ethnic White
Median = 92\%
Median = 94\%
African American
Hispanic
Median $=91$ \%
Median = 93\%
Asian-Pacific
Median = 96\%
Native American
Median $=97 \%$


The horizontal yellow line in each box is the median value (the $50 \% \mathrm{mark}$ ). The red box is the inter-quartile range (the range of the middle $1 / 2$ of the students). $25 \%$ are above the box and $25 \%$ are below.

## Enrollment \& Attendance:

Both the 1998 Equity Audit and the $1^{\text {st }}$ monitoring report noted:

## "Students cannot achieve academic success <br> if they are not in school."

The district continued to lack an effective plan to reduce absenteeism during SY2003.
In the 1st monitoring report, we asked that the district provide the court with evidence of improvement in this area or a new plan for improving the attendance and maintaining the enrollment of African American students.

The monitor now asks that the district provide the monitor with a plan and the 1st of a series of quarterly reports containing SY2004 enrollment and attendance analyses by April 2004.

# Section 05: Gifted \& Talented 

See Appendix D - Gifted \& Talented SY2003
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## SY2003 Gifted \& Talented:

## Elementary Screening



- In prior years the district had been criticized for using highly subjective screening criteria. The district indicated that current practice is to screen all $1^{\text {st }}$ graders using the NNAT, a widely accepted instrument. While not literally "all" $1^{\text {st }}$ graders were screened, $95 \%$ were screened indicating substantial overall compliance.
- It should be noted that $55 \%$ of those not screened were African American compared to $34 \%$ of those who were screened.
- $98 \%$ ( 377 of 386 ) White and Asian/Pacific) students were screened. This compares to $92 \%$ (316 of 343) of African American and all other groups.


## Gifted and Not Gifted Participation SY2003:

"Gifted Programs" African American Enrollment Percentage by Month

Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"

2\% of SelfContained Program Students Were African American 24\% of Enrichment Program Students Were African American


District wide, almost $6 \%$ of all SY2003 elementary students participated in self-contained programs. This compares to under 5\% in SY2002.

## SY2003 vs. SY2002 June Participation Rates By Race/Ethnicity Self-Contained Gifted Programs

American student participation rate was $2 \%$.

- This compares to
- 6\%-7\% for White and Multi-Ethnic students
- $18 \%$ for Asian/Pacific students
- 3\% for Hispanic students.


Race/Ethnicity

## African American Enrollment Distribution SY2003:

District wide, 12\% of SY2003 Self-Contained program enrollment was African American.
This compares to 13\% in SY2002.

03-Self-Contained Gifted - African American Enrollment Percentage by Month Elementary Schools - Grades K-5

June SY2003 YTD
Programs were at Barkstall, Stratton, Dr. Howard, Garden Hills, and Washington.

- Barkstall enrolled no African Americans.
- Dr. Howard and Garden Hills were 8\%-9\% African American.
- Washington was 21\%.
- Stratton was 50\%-55\%.



## ES Gifted Enrollment Table -

## 03-Self-Contained

Monthly For Elementary Schools SY2003:

## All Students

| Elementary Level:Totlal Enrollment - 03 Self-Contained Gifted Class |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary Level |  | BARKSTALL ES | BOTTENFIELD ES | $\begin{gathered} \text { CARRIE BUSEY } \\ \text { ES } \\ \hline \end{gathered}$ | STRATTON ES | DR HOWARD ES | GARDEN HILLS ES | KENWOOD ES | ROBESON ES | SOUTH SIDE ES | WASHINGTON ES | WESTVIEW ES |
| 01 Aug | 240 | 16 | - | - | 11 | 98 | 69 | - | - | - | 46 | - |
| 02 Sep | 240 | 16 | - | - | 11 | 98 | 69 | - | - | - | 46 | - |
| 03 Oct | 245 | 17 | - | - | 12 | 97 | 71 | - | - | - | 48 | - |
| 04 Nov | 245 | 17 | - | - | 12 | 97 | 71 | - | - | - | 48 | - |
| 05 Dec | 245 | 17 | - | - | 12 | 97 | 71 | - | - | - | 48 | - |
| 06 Jan | 243 | 17 | - | - | 11 | 97 | 70 | - | - | - | 48 | - |
| 07 Feb | 243 | 17 | - | - | 11 | 97 | 71 | - | - | - | 47 | - |
| 08 Mar | 242 | 17 | - | - | 11 | 97 | 70 | - | - | - | 47 | - |
| 09 Apr | 243 | 17 | - | - | 12 | 97 | 70 | - | - | - | 47 | - |
| 10 May | 242 | 17 | - | - | 12 | 97 | 70 | - | - | - | 46 | - |
| 11 Jun | 242 | 17 | - | - | 12 | 97 | 70 | - | - | - | 46 | - |

Elementary Level: African American Enrollment - 03 Self-Contained Gifted Class

- African American Students


## Elementary Level

bARKSTALLES BOTTENFIELDES ES

STRATTON ES DR HOWARDES GARDEN HILLS ES KENWOOD ES ROBESON ES SOUTH SIDE ES WASHINGTON ES WESTVIEW ES

| 01 Aug | 28 | - | - | - | 6 | 8 | 6 | - | - | - | 8 | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 02 Sep | 28 | - | - | - | 6 | 8 | 6 | - | - | - | 8 | - |
| 03 Oct | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |
| 04 Nov | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |
| 05 Dec | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |
| 06 Jan | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |
| 07 Feb | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |
| 08 Mar | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |
| 09 Apr | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |
| 10 May | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |
| 11 Jun | 30 | - | - | - | 6 | 8 | 6 | - | - | - | 10 | - |

District wide, almost $27 \%$ of all SY2003 elementary students particpated in Academic Enrichment programs.

SY2003 vs. SY2002 June Participation Rates By Race/Ethnicity 04 - Academic Enrichment Programs

The district did not track Enrichment Program enrollments until SY2003.
American student participation rate was 19\%.

- This compares to

> - 33\% for White and students
> 27\% for Multi-
> Ethnic students
> 25\% for
> Asian/Pacific students
> 12\% for Hispanic students


## Examine Efficacy Of The Enrichment Model Implementation:

- The monitor recommends that Unit 4 examine the efficacy of using enrichment programs to increase the number of African American students in Gifted and Talented programs.
- The district has adopted the Academic Enrichment Model at significant expense.
- Has the Unit 4 Academic Enrichment Model implementation resulted in a program with the same rigor for an increased African American population as the self-contained program?


# Middle School Gifted Program Locations 

|  |  |  |  | Columbia Ctr |
| :--- | :---: | :---: | :---: | :---: |
| 05-MS Math/Science | $?$ | Yes |  |  |
| 06-MS Reading/Soc St | Yes | Yes | Yes | $?$ |
| 07-MS Performing Arts |  |  | Yes |  |
| 08-MS Math/Sci \& Rdg/Soc St | Yes | Yes | Yes |  |
| 10-MS Rdg/Soc St \& Perf Arts |  |  | Yes |  |
| $?=1$ student enrollee |  |  |  |  |

## Gifted and Not Gifted Participation SY2003:

"Gifted Programs" African American Enrollment Percentage by Month


## Middle School Gifted Program:

## Participation Rates SY2003:

District wide, $21 \%$ of all SY2003 middle school students particpated in gifted programs.
This compares to $12 \%$ in SY2002. This year to year change may largely be due to district coding \& reporting changes rather than to actual program changes. No gifted programs operated at Columbia Center MS.

- SY2003 African

American student participation rate was 7\%.

- This compares to - 29\% for White students
- 23\% for MultiEthnic students
- 39\% for

Asian/Pacific students

- less than $2 \%$ for Hispanic students.

SY2003 Participation Rates By Race/Ethnicity
All Middle School Gifted Programs


## Middle School Gifted Program:

## African American Enrollment Distribution SY2003:

District wide, $12 \%$ of SY2003 Middle School Gifted program enrollment was African American. This compares to $10 \%-12 \%$ in SY2002.

All Gifted Programs - African American Enrollment Percentage by Month

## Middle Schools - Grades 6-8

Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars" at the large middle schools.

- Columbia Center did not offer a gifted program.
- Aggregate African American © enrollments were $\frac{\pi}{c}$ not within the +/15\% flexible goals in any middle school.
- The African American enrollment distribution in Edison was about $1 / 2$ of that at Franklin or Jefferson


The process for identifying qualified African American and other students has resulted in a modest increase in the number of those students in Gifted and Talented programs.
All first grade students who are in attendance at a set date in the school year are evaluated for participation.
The district should evaluate all first grade students who enter after the district-wide testing date.

Unit 4 should evaluate all new-to-district students at the time of their entry into the school district.

- Unit 4 should analyze and publish the achievement levels of students in part-time and full-time Gifted and Talented programs by race, gender and socio-economic status.
Unit 4 should continue to advertise these programs in the communities of color in Champaign.
Unit 4 should continue to provide supplemental support for qualified African American students who have negative academic and social experiences in Gifted and Talented programs.
Enrichment program participation should be tracked explicitly and program implementation examined in light of Unit 4 equity issues.


## Section 06: Special Education See Appendix E - SPED SY2003

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## School Level Distribution

## May SY2003:

What percentage of SPED designations are found at each school level? 47\% of all students were in elementary schools; $23 \%$ in middle schools; $29 \%$ in high schools; and $1 \%$ in Special Schools or READY. Were SPED students distributed similarly?

SPED Distribution Across School Levels What percentage of SPED designations are found at each school level? Distrct Level-Grades K-12

May SY2003 YTD


All SPED Enrollment Distribution Table All SPED
EOM May SY2003 - All School Levels:

| 10-May | Elementary |  | Middle |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| School |  |  |  | \(\left.\begin{array}{c}High <br>

School\end{array} $$
\begin{array}{c}\text { R.E.A.D.Y. \& } \\
\text { Special } \\
\text { Schools }\end{array}
$$\right]\)

| 10-May | Total | Elementary School | Middle School | High School | R.E.A.D.Y. \& Special Schools |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Enrollment \% | 100\% | 47\% | 22\% | 29\% | 1\% |
| All SPED \% | 100\% | 53\% | 22\% | 19\% | 6\% |
| 01-Mental Impairnment \% | 100\% | 42\% | 28\% | 25\% | 5\% |
| 04-Specified Lrng Disability \% | 100\% | 43\% | 28\% | 27\% | 3\% |
| 11-BehaviorEmotional \% | 100\% | 33\% | 12\% | 12\% | 43\% |
| 09-SpeechLanguage \% | 100\% | 91\% | 7\% | 2\% | 0\% |
| All Other SPED \% | 100\% | 42\% | 28\% | 27\% | 3\% |

African American students continue to be substantially overrepresented in special education programs compared to their representation in the student population and in relation to White students.
In SY2003, 17\% of all students were reported as participating in SPED programs. This was up 1\% point from 16\% in SY2002.
In SY2003, African American students represent $46 \%$ of students in special education, while they are only $32 \%$ of the general student population. In SY2002, African American students also represented $46 \%$ of the SPED population, but were $31 \%$ of the general student population.
The African American SY2003 SPED participation rate was 25\%, up $2 \%$ from 23\% in SY2002.

# SPED - District Totals -All Programs <br> Participation Rates SY2003: <br> District wide, 17\% of all SY2003 students participated in SPED programs. This compares to16\% in SY2002. 

## All SPED Programs

SY2003 vs. SY2002 EOM May Participation Rates By Race/Ethnicity District Level

- SY2003 African American student participation rate was $25 \%$.
- This compares to
- 14\% for White students
- 18\% for Multi-Ethnic students
- 5\% for Asian/Pacific students
- 13\% for Hispanic students
- $46 \%$ of SY2003 SPED students were African American (699/1517 = 46.1\%). This compares to $46 \%$ in SY2002 (660/1440 = 45.8\%).


Race/Ethnicity

## All SPED:

## African American Enrollment Distribution SY2003:

District wide, $46 \%$ of SY2003 total SPED enrollment was African American. This compares to 46\% in SY2002. The yellow bars indicate the African American Average enrollment percentage at the respective school level, i.e., district, elementary, middle and high school levels. Since enrollments at Special Schools and R.E.A.D.Y. can come from multiple school levels within the district, the district average is used. See the tables in the R.E.A.D.Y. - Special Schools section for grade level detail.

All SPED - African American Enrollment Percentage by Month
June SY 2003 YTD - Distrct Level - Grades K-12
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School Level

## Special Education:

The district should present evidence to the court that its response to the overrepresentation of African American students in special education is fair and effective.
Unit 4 should adopt a policy of providing an appropriate individualized education plan (IEP) for all students who are not making adequate (i.e., grade level) academic progress.
Unit 4 should provide adequate resources to competently fulfill the IEP's in appropriate developmental contexts for students experiencing academic difficulty.
Unit 4 should continue to assess the appropriateness of its student placements by sampling and analyzing the case files of students assigned to each category of special education on an annual basis.

## Special Education:

The following four SPED exceptionality program participation rates and enrollment distributions are detailed below:

- Specified Learning Disability Programs
- Behavioral-Emotional Programs
- Mental-Impairment Programs
- Speech-Language Programs

See Appendix E for details on these and all other SPED programs.

- During SY2003 there was a relatively large increase in the number of students reported with learning disabilities -- 84\% of the net student increase was African American. The SY2002 total of 547 increased by a net of 77 students to 624 in SY2003. The African American total increased by a net 65 students from 246 in SY2002 to 311 in SY2003.
- $12 \%$ of all African American students participated in learning disability programs. This compares to $6 \%$ of white students and $7 \%$ of all students.
- It is unclear if this increase is attributable to the district's new curricular emphasis on skills, learning, and academics or if there is some other explanation.
- The district should include an written explanation and analysis in the next quarterly report to the monitor.
- The district should present evidence to the court that its response to the overrepresentation of African American students in special education is fair and effective.


## SPED - District Totals 04-Specified Learning Disability

## Participation Rates SY2003:

District wide, 7\% of all SY2003 students participated in SPED programs. This compares to 6\% in SY2002.

## 04-Specified Lrng Disability Programs

SY2003 vs. SY2002 EOM May Participation Rates By Race/Ethnicity District Level student participation rate was $12 \%$.

- This compares to
- 6\% for White students - 7\% for Multi-Ethnic students
- $1 \%$ for Asian/Pacific students
- 6\% for Hispanic students
- $50 \%$ of SY2003 Specified Learning Disability students were African American (327/660 $=$ 49.5\%). This compares to 45\% in SY2002 (246/547 = 45.0\%).

| 0\% |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific Islander | 5-Native American/Alaskan | 9-Multi-Ethnic or Unknown | Total |
| SY2002 SPED | 261 | 246 | 8 | 11 | 2 | 19 | 547 |
| SY2002 Enrollment | 5,048 | 2,834 | 256 | 548 | 18 | 379 | 9,083 |
| SY2002 Participation Rate | 5.2\% | 8.7\% | 3.1\% | 2.0\% | 11.1\% | 5.0\% | 6.0\% |
| SY2003 SPED | 278 | 327 | 17 | 6 | 1 | 31 | 660 |
| SY2003 Enrollment | 4,789 | 2,831 | 307 | 528 | 17 | 436 | 8,908 |
| SY2003 Participation Rate | 5.8\% | 11.6\% | 5.5\% | 1.1\% | 5.9\% | 7.1\% | 7.4\% |

## Race/Ethnicity

## Learning Disability SPED:

## African American Enrollment Distribution SY2003:

District wide, $50 \%$ of SY2003 Learning Disability SPED enrollment was African American. This compares to 45\% in SY2002. The yellow bars indicate the African American Average enrollment percentage at the respective school level, i.e., district, elementary, middle and high school levels. Since enrollments at Special Schools and R.E.A.D.Y. can come from multiple school levels within the district, the district average is used. See the tables in the R.E.A.D.Y. - Special Schools section for grade level detail.

Specified Learning Disability SPED - African American Enrollment Percentage by Month
June SY2003 YTD - Distrct Level - Grades K-12
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## African American Enrollment Distribution SY2003:

$49 \%$ of SY2003 elementary school Learning Disability SPED enrollment was African American. This compares to $47 \%$ in SY2002.

Specified Learning Disability SPED - African American Enrollment Percentage by Month Elementary Schools - Grades K-5 June SY2003 YTD
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School

## African American Enrollment Distribution SY2003:

$52 \%$ of SY2003 middle school Learning Disability SPED enrollment was African American. This compares to $47 \%$ in SY2002.
Specified Learning Disability SPED - African American Enrollment Percentage by Month
Middle Schools - Grades 6-8
June SY2003 YTD
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## African American Enrollment Distribution SY2003:

$45 \%$ of SY2003 high school Learning Disability SPED enrollment was African American. This compares to 39\% in SY2002.
Specified Learning Disability SPED - African American Enrollment Percentage by Month
High Schools - Grades 9-12
June SY2003 YTD
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## mand American Enrollment Distribution SY2003:

$66 \%-76 \%$ of SY2003 R.E.A.D.Y \& Special School Learning Disability SPED enrollment was African American. This compares to 80\% in SY2002.

Specified Learning Disability SPED - African American Enrollment Percentage by Month
R.E.A.D.Y. \& Special Schools - Grades K-12

June SY2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


- During SY2003 the number of African American students in behavioremotional SPED programs decreased by a net -8 students and the total behavioral-emotional population decreased by a net -10 students.
- Almost 3\% of all district African American students participated in behavior-emotional SPED programs. This compares $1 \%$ of white students participating and a total of between $1 \%-2 \%$ of all students.
- As noted earlier, $43 \%$ of all behavioral emotional students were placed out of the district in R.E.A.D.Y. or in special schools. Over 60\% of those students were African American.
- About 60\% of elementary behavior-emotional program participants were African American.
- While the number of middle school behavior-emotional students fluctuated between 16-18 during the course of the year, the AfricanAmerican percentage dropped from 53\% in September to 25\% in May.


## SPED - District Totals 11-Behavior-Emotional

## Participation Rates SY2003:

District wide, $1.5 \%$ of all SY2003 students participated in Behavioral-Emotional SPED programs.
This compares to $1.5 \%$ in SY2002.
11-BehaviorEmotional Programs
SY2003 vs. SY2002 EOM May Participation Rates By Race/Ethnicity District Level
American participation rate was almost 3\%.

- This compares to - 1\% for White students
- 2\% for Multi-Ethnic students
- Less that $1 \%$ for Asian/Pacific students
- 1\% for Hispanic students
- 54\% of SY2003

Behavior-Emotional students were African American (70/130 = $53.8 \%$ ). This compares to $56 \%$ in SY2002 (78/140 = 55.7\%).

Behavior-Emotional SPED:

## African American Enrollment Distribution SY2003:

District wide, $54 \%$ of SY2003 Behavior-Emotional SPED enrollment was African American.
This compares to $56 \%$ in SY2002. Note the middle school "step-down" pattern as the year progressed. The yellow bars indicate the African American Average enrollment percentage at the respective school level, i.e., district, elementary, middle and high school levels. Since enrollments at Special Schools and R.E.A.D.Y. can come from multiple school levels within the district, the district average is used. See the tables in the R.E.A.D.Y. - Special Schools section for grade level detail.

Behavior/Emotional SPED - African American Enrollment Percentage by Month
June SY2003 YTD - Distrct Level - Grades K-12
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School Level

## Behavior-Emotional SPED:

## African American Enrollment Distribution SY2003:

63\% of elementary school SY2003 Behavior-Emotional SPED enrollment was African American.
This compares to $56 \%$ in SY2002.
Behavior/Emotional SPED - African American Enrollment Percentage by Month
Elementary Schools - Grades K-5
June SY2003 YTD
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School

## Behavior-Emotional SPED:

## African American Enrollment Distribution SY2003:

$25 \%-53 \%$ of SY2003 middle school Behavior-Emotional SPED enrollment was African American.
This compares to 47\% in SY2002. Note the "step-down" pattern as the year progressed.
Behavior/Emotional SPED - African American Enrollment Percentage by Month
Middle Schools - Grades 6-8
June SY2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## Behavior-Emotional SPED:

## African American Enrollment Distribution SY2003:

33\% of SY2003 High school Behavior-Emotional SPED enrollment was African American.
This compares to 54\% in SY2002.
Behavior/Emotional SPED - African American Enrollment Percentage by Month
High Schools - Grades 9-12
June SY2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## Behavior-Emotional SPED:

## African American Enrollment Distribution SY2003:

60\%-63\% of SY2003 R.E.A.D.Y \& Special School Behavior-Emotional SPED enrollment was African American.
This compares to 60\% in SY2002.
Behavior/Emotional SPED - African American Enrollment Percentage by Month
R.E.A.D.Y. \& Special Schools - Grades K-12

June SY 2003 YTD
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


- During SY2003 the number of participants in mental impairment SPED programs increased by a net 5 students.
- $4 \%$ of all district African American students participated in mental impairment SPED programs. This compares to $1 \%$ of white students and $2 \%$ of total students.
- 64\% of all district mental-impairment program participants were African American. The percentages ranged from a high of $69 \%$ at the elementary level; to $66 \%$ at the middle school level; to $56 \%$ at the high school level; and to $50 \%$ at R.E.A.D.Y. and special schools.


# SPED - District Totals 01-Mental Impairment 

District wide, 2\% of all SY2003 students participated in SPED programs. This compares to 2\% in SY2002.

## 01-Mental Impairment Programs

SY2003 vs. SY2002 EOM May Participation Rates By Race/Ethnicity District Level
SY2003 African American student participation rate was $4 \%$.

This compares to

- 1\% for White students
- $2 \%$ for Multi-Ethnic students
- $1 \%$ for Asian/Pacific students
- 1\% for Hispanic students

64\% of SY2003 Mental Impairment students were African American (122/191 $=63.9 \%$ ). This compares to 65\% in SY2002 (120/186 = 64.5\%).

| ares |  |  | $0.4 \%$ |  | 0.0\% 0.0\% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific Islander | 5-Native American/Alaskan | 9-Multi-Ethnic or Unknown | Total |
| SY2002 SPED | 50 | 120 | 1 | 6 | - | 9 | 186 |
| SY2002 Enrollment | 5,048 | 2,834 | 256 | 548 | 18 | 379 | 9,083 |
| SY2002 Participation Rate | 1.0\% | 4.2\% | 0.4\% | 1.1\% | 0.0\% | 2.4\% | 2.0\% |
| SY2003 SPED | 53 | 122 | 2 | 6 | - | 8 | 191 |
| SY2003 Enrollment | 4,789 | 2,831 | 307 | 528 | 17 | 436 | 8,908 |
| SY2003 Participation Rate | 1.1\% | 4.3\% | 0.7\% | 1.1\% | 0.0\% | 1.8\% | 2.1\% |

Race/Ethnicity

## Mentally Impaired SPED:

## African American Enrollment Distribution SY2003:

District wide, 64\% of SY2003 Mentally Impaired SPED enrollment was African American. This compares to $65 \%$ in SY2002. The yellow bars indicate the African American Average enrollment percentage at the respective school level, i.e., district, elementary, middle and high school levels. Since enrollments at Special Schools and R.E.A.D.Y. can come from multiple school levels within the district, the district average is used. See the tables in the R.E.A.D.Y. - Special Schools section for grade level detail.

Mental Impairment SPED - African American Enrollment Percentage by Month
June SY2003 YTD - Distrct Level - Grades K-12
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## African American Enrollment Distribution SY2003:

$69 \%$ of SY2003 elementary school Mentally Impaired SPED enrollment was African American. This compares to 68\% in SY2002.
Mental Impairment SPED - African American Enrollment Percentage by Month
Elementary Schools - Grades K-5
June SY2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## Middle Schools Mentally Impaired SPED:

## African American Enrollment Distribution SY2003:

$65 \%-67 \%$ of SY2003 middle school Mentally Impaired SPED enrollment was African American. This compares to 68\% in SY2002.

Mental Impairment SPED - African American Enrollment Percentage by Month
Middle Schools - Grades 6-8
June SY2003 YTD
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School

## African American Enrollment Distribution SY2003:

$56 \%$ of SY2003 high school Mentally Impaired SPED enrollment was African American. This compares to $56 \%$ in SY2002.

Mental Impairment SPED - African American Enrollment Percentage by Month
High Schools - Grades 9-12
June SY2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## African American Enrollment Distribution SY2003:

$50 \%-60 \%$ of SY2003 R.E.A.D.Y \& Special School Mentally Impaired SPED enrollment was African American.
This compares to 30\% in SY2002.
Mental Impairment SPED - African American Enrollment Percentage by Month
R.E.A.D.Y. \& Special Schools - Grades K-12

June SY2003 YTD
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School

- As noted earlier, $91 \%$ of all speech-language program students were in elementary schools; $36 \%$ of those students were African American.
- 5\% of all district African American students participated in speechlanguage SPED programs. This compares to almost 4\% of white students and $4 \%$ of total students.
- The percentage of African American speech-language program participants at middle schools was $50 \%$ and at high school levels was $83 \%$. However, only $9 \%$ of all speech-language program participants were found at the secondary school level.


# SPED - District Totals 09-Speech-Language: 

## Participation Rates SY2003:

District wide, 4\% of all SY2003 students participated in SPED programs.
This compares to 4\% in SY2002.

SY2003 African American student participation rate was 5\%.

This compares to

- Almost 4\% for White students
-.Almost 6\% for MultiEthnic students
- 3\% for Asian/Pacific students
- Almost 5\% for Hispanic students
$38 \%$ of SY2003 SpeechLanguage students were African American (137/358 $=38.3 \%$ ). This compares to $44 \%$ in SY2002 $(172 / 395=43.5 \%)$.


## 09-SpeechLanguage Programs

SY2003 vs. SY2002 EOM May Participation Rates By Race/Ethnicity
District Level


Race/Ethnicity

## African American Enrollment Distribution SY2003:

District wide, 38\% of SY2003 Speech-Language SPED enrollment was African American. This compares to 44\% in SY2002. The yellow bars indicate the African American Average enrollment percentage at the respective school level, i.e., district, elementary, middle and high school levels. Since enrollments at Special Schools and R.E.A.D.Y. can come from multiple school levels within the district, the district average is used. See the tables in the R.E.A.D.Y. - Special Schools section for grade level detail.

Speech \& Language SPED - African American Enrollment Percentage by Month
June SY2003 YTD - Distrct Level-Grades K-12
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School Level

## Speech-Language SPED:

## African American Enrollment Distribution SY2003:

$36 \%$ of elementary school SY2003 Speech-Language SPED enrollment was African American. This compares to $42 \%$ in SY2002.

Speech \& Language SPED - African American Enrollment Percentage by Month Elementary Schools - Grades K-5

June SY 2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


50\% of SY2003 middle school Speech-Language SPED enrollment was African American. This compares to $52 \%$ in SY2002.

Speech \& Language SPED - African American Enrollment Percentage by Month
Middle Schools - Grades 6-8
June SY2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


School

## African American Enrollment Distribution SY2003:

83\% of SY2003 high school Speech-Language SPED enrollment was African American.
This compares to $56 \%$ in SY2002.

Speech \& Language SPED - African American Enrollment Percentage by Month
High Schools - Grades 9-12
June SY 2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## Speech-Language SPED: <br> African American Enrollment Distribution SY2003:

$100 \%$ (1 of 1) of SY2003 R.E.A.D.Y \& Special School Speech-Language SPED enrollment was African American.
This compares to $0 \%$ in SY2002.
Speech \& Language SPED - African American Enrollment Percentage by Month
R.E.A.D.Y. \& Special Schools - Grades K-12

June SY 2003 YTD
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars


## Section 07:

## Discipline \& Suspensions

See Appendix I to Appendix L for Disciplinary Incidents SY2003 See Appendix M to Appendix P for Disciplinary Actions SY2003 See Appendix S for Stanford Results SY2003


## Suspensions

## Grades K-12

Excludes R.E.A.D.Y. \& Special Schools
August 2003

## $\oplus$ Suspension Component Actions:

* Out of School Suspension
\& In-School / Office Suspension
* Suspension - Awaiting Expulsion
$\oplus$ Suspension - Parent Refused ACC
${ }{ }^{+}$Suspended From Bus
$\oplus$ Combined
- Suspension w/ Study Hall - Detention
$\oplus$ Suspension \& ACC

$\oplus$ Suspension \& Saturday School


## Suspension - District Level-SY2003

Frequency For Actions Comprising The "Suspension" Group


The most frequent Suspension action was "Out of School
Suspension" which accounted for $84 \%$ of the actions in the Suspensions grouping.

# African American Suspension Actions SY2003 

The distribution of suspension actions is disproportionately African American whether the focus is on students with only a single action or on students with multiple actions.

SY2003 70\% of students with 1 or more actions of Suspension were African American.

African American YTD Percentage Of Disicplinary Action: SUSPENSION
District Level - Grades K-12
Jun SY2003 YTD
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


Number of Incidents

District Rate = Students With 1 or More Suspensions

|  | 9-Multi-Ethnic | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific | 5-Native American | Grand Total | Afr Am SY2002-June |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01 Aug | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 14\% |
| 02 Sep | 1\% | 0\% | 2\% | 1\% | 0\% | 0\% | 1\% | 14\% |
| 03 Oct | 2\% | 1\% | 5\% | 2\% | 0\% | 0\% | 2\% | 14\% |
| 04 Nov | 2\% | 1\% | 7\% | 4\% | 1\% | 0\% | 3\% | 14\% |
| 05 Dec | 3\% | 1\% | 9\% | 4\% | 1\% | 0\% | 4\% | 14\% |
| 06 Jan | 3\% | 2\% | 11\% | 4\% | 1\% | 0\% | 5\% | 14\% |
| 07 Feb | 3\% | 2\% | 11\% | 4\% | 1\% | 0\% | 5\% | 14\% |
| 08 Mar | 4\% | 3\% | 14\% | 6\% | 1\% | 0\% | 6\% | 14\% |
| 09 Apr | 4\% | 3\% | 14\% | 6\% | 1\% | 0\% | 7\% | 14\% |
| 10 May | 5\% | 3\% | 15\% | 5\% | 1\% | 0\% | 7\% | 14\% |
| 11 Jun | 5\% | 3\% | 15\% | 6\% | 1\% | 0\% | 7\% | 14\% |

- During SY2003 15\% of all African American students were disciplined at least one time by a Suspension.
- The SY2003 African American student rate is up 1\% from 14\% in SY2002.
- The African American student rate is 5 times the rate for White students, about 3 times the rate for Multi-Ethnic, and about $21 / 2$ times that for Hispanic students.
This pattern appears throughout the school year.

Suspension Action Rate By Race/Ethnicity:

## Suspension Rates by Race/Ethnicity

District Level - Grades K-12


## Monthly Incremental Student Count --

The total number of students with instances increased $+10 \%$ from 640 in SY2002 to 704 in SY2003. African American students with instances increased $+13 \%$ from 432 in SY2002 to 490 in SY2003. Total YTD enrollment increased $+3.7 \%$ during SY2003.

SUSPENSION: African American Percentage of Students Disciplined By Month
District Level - Grades K-12
Unduplicated Count - June SY2003 YTD


Month

# Reading and Math Skills For Students Suspended vs. Not-Suspended SY2002 SY2003 

## Suspended student reading and math skill scores tend to be lower than for those not suspended.

## Stanford Stanine Distribution

Elementary School Reading: Red Reference Lines Indicate Stanine 3 and Stanine 7. One would normally expect $23 \%$ of scores to be found in Stanines 1-3 (Below Average), 54\% in Stanines 4-6 (Average), and 23\% in Stanines 7-9 (Average).

SY2002 Suspensions: None vs. One or More
SY2002 Stanford Total Reading Distribution - Stanines


One Or More


SY2003 Suspensions: None vs. One or More
SY2003 Stanford Total Reading Distribution - Stanines


One Or More


Below Average - In SY2003, 58\% of suspended students scored Below Average. This compares to $27 \%$ of those not suspended.

Average - In SY2003, $40 \%$ of suspended students score Average. This compares to $48 \%$ of those not suspended.

Above Average - In SY2003, 2\% of suspended students scored Above Average. This compares to $25 \%$ of those not suspended.

The SY2002 pattern was similar.

## Stanford Stanine Distribution

Elementary School Math: Red Reference Lines Indicate Stanine 3 and Stanine 7. One would normally expect $23 \%$ of scores to be found in Stanines 1-3 (Below Average), 54\% in Stanines 4-6 (Average), and 23\% in Stanines 7-9 (Average).

SY2002 Suspensions: None vs. One or More
SY2002 Stanford Total Math Distribution - Stanines



Below Average - In SY2003, 59\% of suspended students scored Below Average. This compares to $30 \%$ of those not suspended.

Average - In SY2003, $36 \%$ of suspended students score Average. This compares to $44 \%$ of those not suspended.

## Above Average - In

 SY2003, 4\% of suspended students scored Above Average. This compares to $27 \%$ of those not suspended.The SY2002 pattern was similar.

## Stanford Stanine Distribution

Middle School Reading: Red Reference Lines Indicate Stanine 3 and Stanine 7. One would normally expect $23 \%$ of scores to be found in Stanines 1-3 (Below Average), 54\% in Stanines 4-6 (Average), and 23\% in Stanines 7-9 (Average

SY2002 Suspensions: None vs. One or More
SY2002 Stanford Total Reading Distribution - Stanines



Below Average - In

 SY2003, 55\% of suspended students scored Below Average. This compares to $25 \%$ of those not suspended.

Average - In SY2003, $40 \%$ of suspended students score Average. This compares to $44 \%$ of those not suspended.

Above Average - In SY2003, 5\% of suspended students scored Above Average. This compares to $33 \%$ of those not suspended.

The SY2002 pattern was similar.

## Stanford Stanine Distribution

Middle School Math: Red Reference Lines Indicate Stanine 3 and Stanine 7. One would normally expect $23 \%$ of scores to be found in Stanines 1-3 (Below Average), $54 \%$ in Stanines 4-6 (Average), and 23\% in Stanines 7-9 (Average

## SY2002 Suspensions: None vs. One or More

SY2002 Stanford Total Math Distribution - Stanines



05MATHTOTL

## SY2003 Suspensions: None vs. One or More

SY2003 Stanford Total Math Distribution - Stanines



05MATHTOTL

Below Average - In SY2003, 64\% of suspended students scored Below Average. This compares to $29 \%$ of those not suspended.

Average - In SY2003, $30 \%$ of suspended students score Average. This compares to $41 \%$ of those not suspended.

Above Average - In SY2003, 7\% of suspended students scored Above Average. This compares to 29\% of those not suspended.

The SY2002 pattern was similar.

# Which SY2003 Students Were Placed In The Middle School Alternative to Suspension Program? 

## Who Are The Students?

## Participant Race/Ethnicity <br> Alternative to Suspension Program

In SY2003, 35\% of middle school students were African American. This is up from 33\% in SY2002.

Middle School-SY2002 \& SY2003 Alternative to Suspension @ Columbia Center
Act02 By Race/Ethnicity
SY2002 N = 94
SY2003 N = 102
$71 \%$ of students assigned to the Alternative to Suspensions program were African American. This compares to 76\% in SY2002.


In SY2003, 53\% of middle school students were male, $47 \%$ female. This is up from $52 \%$ male, $48 \%$ female in SY2002.

Middle School-SY2002 \& SY2003 Alternative to Suspension @ Columbia Center
Act02 By Gender SY2002 N = 94 SY2003 $N=102$

In SY2003, 75\% of participants were male.

This is up from 61\% in SY2002.


## Participant SPED Status

## Alternative to Suspension Program

In SY2003, 84\% of middle school students were Not-SPED. Of the $16 \%$ who were SPED, $9 \%$ were classified with a "Specified Learning Disability, $2 \%$ with a "Mental Impairment", $2 \%$ with "Speech/Language", $1 \%$ with "Behavioral-Emotional", and $2 \%$ "Other SPED".

Middle School-SY2002 \& SY2003 Alternative to Suspension @ Columbia Center Act02 By SPED Exceptionality

SY2002 N = 94
SY2003 $\mathrm{N}=102$

- $72 \%-74 \%$ of participants in the alternative to suspension program were Not SPED status.
$26 \%-28 \%$ of participants were SPED.
$14 \%-16 \%$ had a Learning Disability. 5\%-6\% had a Mental Impairment. 3\% had Behavior-Emotional problems.


SPED Status

In SY2003, 39\% of middle school students were free or reduced lunch status, $2 \%$ had applied but did not quality, and $60 \%$ did not apply. Certain family income limits apply to free or reduced meal status.

Middle School - SY2002 \& SY2003 Alternative to Suspension @ Columbia Center Act02 By Meal Status

SY2002 N = 94
$77 \%-78 \%$ of participants in the alternative to suspension program were free or reduced meal status.

17\%-22\% lived with both parents.

4\%-7\% lived with the father.

10\%-12\% lived with "other".

The living-with status of $10 \%-20 \%$ of program participants was "unknown".


In SY2003, $53 \%$ of middle school students lived with the parents, $31 \%$ with the mother, $4 \%$ with the father, $5 \%$ with "other" (i.e., guardians, grandparents, foster parents, etc.). A total of $7 \%$ of the middle school student living-with status was "unknown".

Middle School-SY2002 \& SY2003 Alternative to Suspension @ Columbia Center Act02 By Living-With Status

SY2002 N = 94
SY2003 $\mathrm{N}=102$
The highest number of program participants lived with the mother, 46\%-53\%.

17\%-22\% lived with both parents.

4\%-7\% lived with the father.

10\%-12\% lived with "other".

The living-with status of 10\%-20\% of program participants was "unknown".


Living With Status

## Middle Schools Assigning Participants To Alternative To Suspensions Program

Middle School - SY2002 \& SY2003 Alternative to Suspension @ Columbia Center

The highest number of program participants are assigned from Edison MS.
In SY2003 Edison housed $30 \%$ of middle school students, but assigned 40\% of the program participants

Franklin housed $29 \%$ of middle school students and assigned $27 \%$ of the participants.

Jefferson housed $39 \%$ of the middle school students, but assigned only $28 \%$ of the participants.

Act02 By Middle School
SY2002 N = 94
SY2003 N = 102


## Stanford Stanine Distribution

Middle School Reading: Red Reference Lines Indicate Stanine 3 and Stanine 7. One would normally expect $23 \%$ of scores to be found in Stanines 1-3 (Below Average), 54\% in Stanines 4-6 (Average), and 23\% in Stanines 7-9 (Average

SY2002 Alt To Susp: None vs. One or More
SY 2002 Stanford Total Reading Distribution - Stanines



## SY2003 Alt To Susp: None vs. One or More

SY 2003 Stanford Total Reading Distribution - Stannes



Below Average - In SY2003, 58\% of alternative to suspension students scored Below Average. This compares to $27 \%$ of those not placed in the program.

Average - In SY2003, 41\% of alternative to suspension students scored Average. . This compares to $43 \%$ of those not In the program..

Above Average - In SY2003, 3\% of alternative to suspension students scored Above Average. This compares to $30 \%$ of those not in the program.

The SY2002 pattern was similar.

## Stanford Stanine Distribution

Middle School Math: Red Reference Lines Indicate Stanine 3 and Stanine 7. One would normally expect $23 \%$ of scores to be found in Stanines 1-3 (Below Average), 54\% in Stanines 4-6 (Average), and 23\% in Stanines 7-9 (Average

## SY2002 Alt To Susp: None vs. One or More

SY 2002 Stanford Total Math Distribution - Stannes


## SY2003 Alt To Susp: None vs. One or More

SY 2003 Stanford Total Math Distribution - Stannes



05MATHTOTL

Below Average - In SY2003, 69\% of alternative to suspension students scored Below Average. This compares to $31 \%$ of those not placed in the program.

Average - In SY2003, $27 \%$ of alternative to suspension students scored Average. . This compares to $41 \%$ of those not In the program..

Above Average - In SY2003, 4\% of alternative to suspension students scored Above Average. This compares to $35 \%$ of those not in the program.

The SY2002 pattern was similar.

## - Lost Days By Alternative to Suspensions Group Stanford Stanine Distribution

## SY2002 Lost Days For Alt To Susp Group

SY 2002 Stanford Total Reading Distribution - Stanines



SY2003 Lost Days For Alt To Susp Group
SY 2003 Stanford Total Reading Distribution - Stanines



The number of lost days due to disciplinary action is greater at each stanine level for those students assigned to the Alternative to Suspension program one or more times than it is for those not assigned.

It is possible that the greater number of lost days could be generated from disciplinary actions other than assignment to the program. This, however, would question overall program efficacy.

The district should explain to the monitor how and why a program designed to keep students in school seems to involve a greater number of "lost days", i.e., days out of school.

# Lost Days By Alternative to Suspensions Group Stanford Stanine Distribution 

## SY2002 Lost Days For Alt To Susp Group

SY 2002 Stanford Total Math Distribution - Stanines



## SY2003 Lost Days For Alt To Susp Group

SY 2003 Stanford Total Math Distribution - Stanines



The number of lost days due to disciplinary action is greater at each stanine level for those students assigned to the Alternative to Suspension program one or more times than it is for those not assigned.

It is possible that the greater number of lost days could be generated from disciplinary actions other than assignment to the program. This, however, would question overall program efficacy.

The district should explain to the monitor how and why a program designed to keep students in school seems to involve a greater number of "lost days", i.e., days out of school.

## Disciplinary Incidents

## What Did Students Do?

|  |  | Inc_grp |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1-Insubordination | 2-Verbal Abuse \& Threats | 3-Physical Acts \& Disruption | 4-Substances | 5-Other | 6-Tardy/Truant |  |
| Incident | ALARMS, FALSE | 0 | 0 | 0 | 0 | 2 | 0 | 2 |
|  | alcohol related | 0 | 0 | 0 | 20 | 0 | 0 | 20 |
|  | ARSON | 0 | 0 | 0 | 0 | 4 | 0 | 4 |
|  | COMPUTERS, MISUSE OF | 0 | 0 | 0 | 0 | 26 | 0 | 26 |
|  | DETENTN, REFUSAL SRV | 1515 | 0 | 0 | 0 | 0 | 0 | 1515 |
|  | disobedience | 3276 | 0 | 0 | 0 | 0 | 0 | 3276 |
|  | DISRUPT SCHOOL | 0 | 0 | 8 | 0 | 0 | 0 | 8 |
|  | disruptive behavior | 0 | 0 | 3433 | 0 | 0 | 0 | 3433 |
|  | DRUG RELATED | 0 | 0 | 0 | 54 | 0 | 0 | 54 |
|  | ELCT RNC SGNL DEVICE | 0 | 0 | 0 | 9 | 0 | 0 | 9 |
|  | EXTORTION | 0 | 0 | 0 | 0 | 2 | 0 | 2 |
|  | FALSE RPT/FORGERY | 0 | 0 | 0 | 0 | 33 | 0 | 33 |
|  | GAMBLING | 0 | 0 | 0 | 0 | 3 | 0 | 3 |
|  | GANG RELATED | 0 | 0 | 0 | 0 | 20 | 0 | 20 |
|  | HARASS/SEX HRAS/HAZE | 0 | 0 | 0 | 0 | 107 | 0 | 107 |
|  | OTHER ACTS ENDANGER | 0 | 0 | 41 | 0 | 0 | 0 | 41 |
|  | PHY CONF W/STAFF | 0 | 0 | 59 | 0 | 0 | 0 | 59 |
|  | PHY CONF W/STUDENT | 0 | 0 | 1277 | 0 | 0 | 0 | 1277 |
|  | PROP DAM/VANDALISM | 0 | 0 | 0 | 0 | 64 | 0 | 64 |
|  | REFUSAL SRV SAT SCHL | 547 | 0 | 0 | 0 | 0 | 0 | 547 |
|  | SEXUAL CONDUCT | 0 | 0 | 0 | 0 | 77 | 0 | 77 |
|  | TARDINESS, REPEATED | 0 | 0 | 0 | 0 | 0 | 6972 | 6972 |
|  | temper tantrum | 0 | 0 | 0 | 0 | 171 | 0 | 171 |
|  | THEFT | 0 | 0 | 0 | 0 | 105 | 0 | 105 |
|  | threats to staff | 0 | 78 | 0 | 0 | 0 | 0 | 78 |
|  | THREATS TO STUDENTS | 0 | 174 | 0 | 0 | 0 | 0 | 174 |
|  | TOBACCO PROD, USE OF | 0 | 0 | 0 | 6 | 0 | 0 | 6 |
|  | TRESPASSING/LOITERIN | 0 | 0 | 0 | 0 | 22 | 0 | 22 |
|  | TRUANCY, REPEATED | 0 | 0 | 0 | 0 | 0 | 2485 | 2485 |
|  | VErbal abuse staff | 0 | 640 | 0 | 0 | 0 | 0 | 640 |
|  | verbal abuse student | 0 | 363 | 0 | 0 | 0 | 0 | 363 |
|  | WEAPON RELATED | 0 | 0 | 0 | 34 | 0 | 0 | 34 |
| Total |  | 5338 | 1255 | 4818 | 123 | 636 | 9457 | 21627 |

- The SY2003 incident total 21,627 was a $+7 \%$ increase over the 20,228 SY2002 instances.
- Insubordination:
$>$ Incidents increased 1,196 to 5,338. This is a $+29 \%$ increase in SY2003.

Verbal Abuse \& Threats:
Incidents increased +128 to 1,255 . This is an $+11 \%$ increase.

Physical Acts \& Disruption:
$>$ Incidents decreased $-1,605$ to 4,818 . This is a $-25 \%$ decrease.

- Substances:
>Incidents decreased -45 to 123 . This is a $-27 \%$ decrease.
- Other:
>Incidents decreased -83to 636. This is a $-12 \%$ decrease.
- Tardiness-Truancy:
>Incidents increased 1,808 to 9,457 . This is a $+24 \%$ increase.


## All School Disciplinary Incident Comparison <br> Percentage Change SY2002 to SY2003

Grades K-12
Excludes Ready and Special Programs


Excluding R.E.A.D.Y. \& Special Schools

|  | District Disciplinary Incident Comparison SY2002 \& SY2003 2-Verbal Abuse 3-Physical Acts \& |  |  |  |  | 6-TardyTruant | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Insubordination | \& Threats | Disruption | 4-Substances | 5-Other |  |  |
| SY2002 | 20\% | 6\% | 32\% | 1\% | 4\% | 38\% | 100\% |
| SY2003 | 25\% | 6\% | 22\% | 1\% | 3\% | 44\% | 100\% |
| Diff | 4\% | 0\% | -9\% | 0\% | -1\% | 6\% | 0\% |

- The mix of school disciplinary incidents shifted in SY2003.
- The proportionate share of Tardiness-Truancy incidents and Insubordination incidents increased slightly.
- The proportionate share of Physical Acts \& Disruption incidents decreased slightly.


## SY2003 Total Disciplinary Incidents Decreased -27\%

Excluding R.E.A.D.Y. \& Special Schools
Elementary School Disciplinary Incident Comparison Percentage Change SY2002 to SY2003

Grades K-5
Excludes Ready and Special Programs


Incident Group

|  | Elementary School Disciplinary Incident Comparison SY2002 \& SY2003 2-Verbal Abuse 3-Physical Acts \& |  |  |  |  | 6-Tardy- |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Insubordination | \& Threats | Disruption | 4-Substances | 5-Other | Truant | Total |
| SY2002 | 17\% | 11\% | 54\% | 1\% | 17\% | 0\% | 100\% |
| SY2003 | 17\% | 11\% | 55\% | 1\% | 16\% | 0\% | 100\% |
| Diff | 0\% | 0\% | 2\% | 0\% | -1\% | 0\% | 0\% |

- The mix of elementary school disciplinary incidents shifted only slightly in SY2003.
- The proportionate share of Physical Acts \& Disruption incidents increased slightly.
- The proportionate share of Other incidents decreased slightly.


## SY2003 Total Disciplinary Incidents Remained Flat, But The Mix Changed

MIddle School Disciplinary Incident Comparison
Percentage Change SY2002 to SY2003
Grades 6-8
Excludes Ready and Special Programs


|  | Middle School Disciplinary Incident Comparison SY2002 \& SY2003 2-Verbal Abuse 3-Physical Acts \& |  |  |  |  | 6-TardyTruant | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Insubordination | \& Threats | Disruption | 4-Substances | 5-Other |  |  |
| SY2002 | 22\% | 9\% | 61\% | 0\% | 3\% | 4\% | 100\% |
| SY2003 | 38\% | 9\% | 41\% | 1\% | 4\% | 7\% | 100\% |
| Diff | 16\% | 0\% | -20\% | 0\% | 1\% | 3\% | 0\% |

- The mix of middle school disciplinary incidents shifted in SY2003.
- There were proportionately fewer incidents of Physical Acts \& Disruption in SY2003.
- There were proportionately more incidents of Insubordination and of Tardiness-Truancy. Increased 17\%

High School Disciplinary Incident Comparison
Percentage Change SY2002 to SY2003
Grades 9-12
Excludes Ready and Special Programs


|  | High School Disciplinary Incident Comparison SY2002 \& SY2003 2-Verbal Abuse 3-Physical Acts \& |  |  |  |  | 6-TardyTruant | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Insubordination | \& Threats | Disruption | 4-Substances | 5-Other |  |  |
| SY2002 | 20\% | 3\% | 12\% | 1\% | 1\% | 63\% | 100\% |
| SY2003 | 20\% | 4\% | 10\% | 1\% | 1\% | 65\% | 100\% |
| Diff | -1\% | 1\% | -2\% | -1\% | 0\% | 3\% | 0\% |

- The mix of high school disciplinary incidents shifted somewhat in SY2003.
- There were proportionately fewer incidents of Physical Acts \& Disruption in SY2003.
- There were proportionately more incidents of Tardiness-Truancy.


## Incident Rate:

Percentage of Students With Disciplinary Incidents Includes Instances of Tardiness - Truancy

- The incident rate metric is computed by dividing the unduplicated number of students with disciplinary incidents by the unduplicated YTD enrollment.
- The SY2003 district incident rate was 32.3\%, i.e., $32.3 \%$ of all students had at least one disciplinary incident. This rate is slightly higher than the SY2002 rate which was $31.9 \%$.
SY2002
- In SY2002, 20,228 incidents were attributable to 3,056 different students.
SY2003
- In SY2003, 21,627 incidents were attributable to 3,209 different students.
- The number of students with disciplinary incidents increased by 153 students (+5.0\%).
- The total unduplicated number of students increased by 356 students (+3.5\%).

School Year

## Incident Rate by Race/Ethnicity:

About half of African American students had at least one disciplinary incident.
About a quarter of White students had at least one disciplinary incident.
Over a quarter of Multi-Ethnic and Hispanic students had at least one disciplinary incident..
Includes instances of tardiness-truancy.

## SY2003 District Incident Rates By Race/Ethnicity

District Level


## Incident Distribution by Race/Ethnicity:

50\%of the students with disciplinary incidents were African American. African Americans were 32\% of all students. $40 \%$ of the students with disciplinary incidents were White. Whites were $53 \%$ of all students. Includes instances of tardiness-truancy.

## SY2003 District Incident Distribution By Race/Ethnicity <br> District Level - Grades K-12

- 3,209
students had disciplinary incidents
- 1,614 African

American
100\%

students had disciplinary incidents

- $50 \%$ of the students with disciplinary incidents were African American
- $32 \%$ of the 9,921 student population was African American

| Students /w Incidents | 131 | 1,282 | 1,614 | 100 | 81 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| YTD Enrollment | 485 | 5,265 | 3,190 | 352 | 608 |  |
| $\square \%$ of Students w/ Incidents | $4 \%$ | $40 \%$ | $50 \%$ | $3 \%$ | $3 \%$ |  |
| $\square \%$ of YTD Students Enrollment | $5 \%$ | $53 \%$ | $32 \%$ | $4 \%$ | $6 \%$ | $0 \%$ |

## Race/Ethnicity

## Disciplinary Actions

## What Disciplinary Actions Did The District Take?

Excluding R.E.A.D.Y. \& Special Schools
Action *Act_grp Crosstabulation

|  |  | Act_gr |  |  |  |  |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1-Expulsion | 3-Saturday |  |  | 5-In School Supervision | 6-Supervised Lunch | 7-Parental Contact | 8-Waming | 99-Not Noted | 9-Other |  |
| Action |  | 0 | O | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
|  | ALT TO SUSP PROGRAM | 0 | 0 | 0 | 0 | 129 | 0 | 0 | 0 | 0 | 0 | 129 |
|  | APOLOGY TO CLASS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 7 |
|  | APOLOGY TO TEACHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 52 | 52 |
|  | COMB: DET/PCF | 0 | 0 | 0 | 0 | 0 | 0 | 74 | 0 | 0 | 0 | 74 |
|  | COMB: PCF/SAT | 0 | 0 | 0 | 0 | 0 | 0 | 35 | 0 | 0 | 0 | 35 |
|  | COMB: SAT/SH DET | 0 | 0 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
|  | COMB: SUS/SAT | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | COMB: SUSP \& ACC | 0 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
|  | COMB: SUSP/SH DET | 0 | 66 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66 |
|  | COMB: TRC/WCF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 9 |
|  | COMB: WAR/SAT | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
|  | COMB:CNF W/STU \& ISS | 0 | 0 | 0 | 0 | 126 | 0 | 0 | 0 | 0 | 0 | 126 |
|  | COMB:CNF W/STU \& SPV | 0 | 0 | 0 | 0 | 1150 | 0 | 0 | 0 | 0 | 0 | 1150 |
|  | COMB:ISS \& DET | 0 | 0 | 0 | 0 | 29 | 0 | 0 | 0 | 0 | 0 | 29 |
|  | COMB:SPV \& DET | 0 | 0 | 0 | 0 | 302 | 0 | 0 | 0 | 0 | 0 | 302 |
|  | detention | 0 | 0 | 0 | 9121 | 0 | 0 | 0 | 0 | 0 | 0 | 9121 |
|  | Expulsion | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | extended study hall | 0 | 0 | 0 | 0 | 1504 | 0 | 0 | 0 | 0 | 0 | 1504 |
|  | IN-SCHOOL SUPERVISN | 0 | 0 | 0 | 0 | 1824 | 0 | 0 | 0 | 0 | 0 | 1824 |
|  | IN-SCHOOL/OFFICE SUS | 0 | 42 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42 |
|  | OTHER NON-SUSPENSION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260 | 260 |
|  | OUT SCHL SUSPENSION | 0 | 983 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 983 |
|  | Parent conference | 0 | 0 | 0 | 0 | 0 | 0 | 343 | 0 | 0 | 0 | 343 |
|  | parent letter | 0 | 0 | 0 | 0 | 0 | 0 | 83 | 0 | 0 | 0 | 83 |
|  | Parent phone contact | 0 | 0 | 0 | 0 | 0 | 0 | 196 | 0 | 0 | 0 | 196 |
|  | REFER'D TO MEDIATION | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 | 31 |
|  | REFERRED TO GUIDANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 104 | 104 |
|  | RESTITUTIONSCH SRV | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29 | 29 |
|  | SATURDAY SCHOOL | 0 | 0 | 3435 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3435 |
|  | SUPERVISED AREA | 0 | 0 | 0 | 0 | 267 | 0 | 0 | 0 | 0 | 0 | 267 |
|  | SUPERVISED LUNCH | 0 | 0 | 0 | 0 | 0 | 72 | 0 | 0 | 0 | 0 | 72 |
|  | SUSP AWTG EXPULSION | 0 | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16 |
|  | SUS-PARNT REFUSE ACC | 0 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19 |
|  | SUSPENDED FROM bus | 0 | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37 |
|  | TEACHER CONF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 54 | 54 |
|  | TEAM CONF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 2 |
|  | WARN/CONF W/PUPIL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380 | 0 | 0 | 380 |
|  | WARNING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 806 | 0 | 0 | 806 |
| Total |  | 1 | 1172 | 3464 | 9121 | 5331 | 72 | 731 | 1195 | 1 | 539 | 21627 |

The SY2003 action total was 21,627, a $+7 \%$ increase over the 20,228 actions in SY2002.

## Expulsion:

SY2003 had the 1st expulsion in recent years.

## Suspension:

Up $+11 \%, 114$ additional totaling 1,172 SY2003 actions.
Saturday School:
Up $+20 \%$, 568 additional totaling 3,464 actions.
Detention:
Up $+7 \%, 595$ additional totaling 9,121 actions.
In-School Supervision:
Down -14\%, -845 decrease totaling 5,331 actions.
Supervised Lunch:
Down $-23 \%,-21$ decrease totaling 72 actions.
Parental Contact:
Up $+76 \%,+315$ increase totaling 731 actions.

## Warning:

Up $+104 \%, 609$ increase totaling 1,195 actions.
Other (includes 1 case Not Noted):
Up 13\%, 63 increase totaling 540 actions.

## All School Disciplinary Action Comparison <br> Percentage Change SY2002 to SY2003 <br> Grades K-12 <br> Excludes Ready and Special Programs



## Action Group

 SY2003 Action MixExcluding R.E.A.D.Y. \& Special Schools

|  |  |  | Dis | Disciplin | Action Co | arison SY | 2 \& SY2 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Expulsion | $2-$ Suspen sion | 3 Saturday School | 4-Detention | 5-In School Supervision | 6Supervised Lunch | 7-Parental Contact | 8-Warning | 99-Not Noted | 9-Other | Total |
| SY2002 | 0\% | 5\% | 14\% | 42\% | 31\% | 0\% | 2\% | 3\% | 0\% | 2\% | 100\% |
| SY2003 | 0\% | 5\% | 16\% | 42\% | 25\% | 0\% | 3\% | 6\% | 0\% | 2\% | 100\% |
| Diff | 0\% | 0\% | 2\% | 0\% | -6\% | 0\% | 1\% | 3\% | 0\% | 0\% | 0\% |

- The mix of disciplinary actions shifted in SY2003.
- There were proportionately fewer In-School Supervision actions in SY2003.
- There were proportionately more Warning and Saturday School actions.


# SY2003 Total Disciplinary Actions Decreased -27\% 

Excluding R.E.A.D.Y. \& Special Schools
Elementary School Disciplinary Action Comparison
Percentage Change SY2002 to SY2003
Grades K-5
Excludes Ready and Special Program s


Action Group SY2003 Action Mix

|  |  |  | menta | hool Dis | Act | Comparis | Y2002 | 2003 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Expulsion | 2- Suspen sion | 3- <br> Saturday <br> School | 4-Detention | 5-In School Supervision | 6Supervised Lunch | 7-Parental Contact | 8-Warning | 99-Not <br> Noted | 9-Other | Total |
| SY2002 | 0\% | 8\% | 4\% | 5\% | 57\% | 1\% | 9\% | 8\% | 0\% | 7\% | 100\% |
| SY2003 | 0\% | 15\% | 3\% | 7\% | 42\% | 2\% | 17\% | 7\% | 0\% | 7\% | 100\% |
| Diff | 0\% | 7\% | -1\% | 2\% | -15\% | 1\% | 8\% | -1\% | 0\% | 0\% | 0\% |

- The mix of disciplinary actions shifted in SY2003.
- There were proportionately fewer In-School Supervision actions in SY2003.
- There were proportionately more Parental Contact and Suspension actions.
 ANALYCAL CATEGORES
CHAPPNON COMMUNITY SCHOLS


# SY2003 Total Disciplinary Actions Remained Flat, But The Mix Changed 

## Middle School Disciplinary Action Comparison Percentage Change SY2002 to SY2003

Grades 6-8
Excludes Ready and Special Programs


```
M,
```

Fngness
Excluding R.E.A.D.Y. \& Special Schools

|  | Middle School Disciplinary Action Comparison SY2002 \& SY2003 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Expulsion | $2-$ Suspen sion | 3Saturday School | 4-Detention | 5-In School Supervision | 6 Supervised Lunch | 7-Parenta Contact | 8-Warning | 99-Not Noted | 9-Other | Total |
| SY2002 | 0\% | 6\% | 8\% | 13\% | 63\% | 1\% | 1\% | 4\% | 0\% | 4\% | 100\% |
| SY2003 | 0\% | 8\% | 14\% | 12\% | 54\% | 1\% | 2\% | 5\% | 0\% | 5\% | 100\% |
| Diff | 0\% | 2\% | 6\% | -1\% | -9\% | -1\% | 1\% | 1\% | 0\% | 1\% | 0\% |

- The mix of disciplinary actions shifted.
- There were proportionately fewer In-School Supervision actions in SY2003.
- There were proportionately more Saturday School and Suspension actions.


## High School Disciplinary Action Comparison <br> Percentage Change SY2002 to SY2003 <br> Grades 9-12 <br> Excludes Ready and Special Programs



Action Group SY2003 Action Mix
Excluding R.E.A.D.Y. \& Special Schools

|  |  |  | High | l Discip | Action | parison | 002 \& S | 003 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-Expulsion | $2-$ Suspen sion | 3- <br> Saturday School | 4-Detention | 5-In School Supervision | 6 Supervised Lunch | 7-Parental Contact | 8-Warning | 99-Not <br> Noted | 9-Other | Total |
| SY2002 | 0\% | 4\% | 20\% | 65\% | 8\% | 0\% | 1\% | 1\% | 0\% | 1\% | 100\% |
| SY2003 | 0\% | 3\% | 19\% | 60\% | 9\% | 0\% | 2\% | 6\% | 0\% | 1\% | 100\% |
| Diff | 0\% | -1\% | -1\% | -5\% | 1\% | 0\% | 1\% | 4\% | 0\% | 0\% | 0\% |

- The mix of disciplinary actions shifted in SY2003.
- Although the number of Detention actions increased, there were proportionately fewer Detention actions in SY2003.
- There were proportionately more Warning actions.

Detention, In-School Supervision, Saturday School, and Suspensions are exclusionary in nature and combined account for over 88\% of the district's disciplinary actions.

- The monitor notes that the PBIS initiative calls for progressive disciplinary processes, i.e., non-punitive disciplinary actions which are geared to maintaining student academic progress. It is not clear to the monitor that the district has executed ("theory in use") the PBIS initiative according to PBIS design.
As indicated elsewhere: "Students cannot achieve academic success if they are not in school."
The district should articulate a PBIS informed "theory of action" concerning if (and how) the current PBIS implementation -"theory in use" -- functions as an "intervention strategy only and as a means to improve student performance and academic behavior."
- African American discipline and suspension rates continue to be significantly higher than those of White students and are disproportionate to the African American percentage of the student population.
$51 \%$ of all African American students had at least one disciplinary action as compared to $24 \%$ of White students.
In SY2003, 70\% of students who received suspended were African American.
There appears to be a connection between discipline and student achievement. Students who were disciplined appeared to have lower standardized test scores. Students with the lowest scores appeared to have more lost days due to disciplinary action than did students with higher scores. The district should investigate if the "theory in use" surrounding discipline is consistent with the district "theory of action" and report to the monitor.


## Section 08:

## Achievement

Appendix Q - Alternative Programs - SY2003 Appendix S - Stanford Stanines - SY2003
Appendix T. 1 - Elementary School ISAT SY2003
Appendix T. 2 - Middle School ISAT SY2003
Appendix U - Middle School Course Grades SY2003
Appendix V - High School Course Grades SY2003
Appendix X - Advanced Placement SY2003
Appendix Y - Graduation - SY2003
Appendix Z - Dropouts, DOC, Storefront, READY - SY2003
Appendix AA - PSAE SY2003


What You
Expect"


## Covered In This Section Are:

- ISBE Achievement Test Results - ISAT \& PSAE
- Core Course Grades - Middle \& High Schools
- Level III, Level II, \& Level I Courses and Grades
- Advanced Placement Courses, Grades, \& AP Test Results
- Graduates
- High School Withdrawal Rates - Dropouts, Storefront, R.E.A.D.Y.
- Alternative Programs


## ISBE Achievement Tests:

# ISAT - Elementary \& MiddIe Schools PSAE - High Schools 

See Appendix T. 1 - Elementary School ISAT SY2003
See Appendix T. 2 - Middle School ISAT SY2003
See Appendix AA - PSAE SY2003

| "Inspect |
| :---: |
| What You |
| Expect" |



## ISBE Achievement Tests: Findings

- SY2003 African American performance scores on ISAT and PSAE were lower than other racial/ethnic group scores in each standard area at the district level and at the school level:
- Reading
- Math
- Writing
- Science
- Social Science
- The most frequent performance score level for African American students was "Academic Warning - Below Standards".
- While the proportion of African American students "Meeting or Exceeding Standards" was lower than for other groups, it should be noted that many African American students did score at the highest performance levels.
- There are differences between SY2002 and SY2003 ISAT/PSAE scores, but it is not clear if they are due to normal year-to-year fluctuations or if the elementary school skills curriculum is beginning to show results on some campuses.
- The district should explain the reason for differences among campuses.
- The district should explain the reason some students had "no ratings".
- There may be a relationship between SPED status and ISAT/PSAE performance. ISAT/PSAE scores were lower for students with SPED classifications:
- There may be a relationship between days absent and ISAT/PSAE performance. Those students with the most days absent may have the lowest ISAT/PSAE scores (or may not have been rated). This appears to be the case within most racial/ethnic groups.
- There may be a relationship between days lost due to disciplinary action and ISAT/PSAE performance. Those students with the most lost days may have the lowest ISAT/PSAE scores (or may not have been rated). This appears to be the case within most racial/ethnic groups.
- The impact of SPED, days absent, and lost days may differ for different racial/ethnic groups and merits additional study and consideration.


## ISBE Achievement Tests \& Performance Definitions

- The Illinois State Board of Education (ISBE) measures annually student attainment of curriculum standards.
- The ISAT (Illinois Standards Achievement Test) is used at the elementary and middle school level.
- The PSAE (Prairie State Achievement Test) is used at the high school level.
- The work of students at each performance level is summarized in the following profiles:
- Exceeds Standards - Student work demonstrates advanced knowledge and skills in the subject. Students creatively apply knowledge and skills to solve problems and evaluate the results.
- Meets Standards - Student work demonstrates proficient knowledge and skills in the subject. Students effectively apply knowledge and skills to solve problems.
- Below Standards - Student work demonstrates basic knowledge and skills in the subject. However, because of gaps in learning, students apply knowledge and skills in limited ways.
- Academic Warning - Student work demonstrates limited knowledge and skills in the subject. Because of major gaps in learning, students apply knowledge and skills ineffectively.
- ISBE performance level metrics only include those students who successfully completed the test. Students absent or not completing the test (for whatever reason) are not included.


# District ISBE Reading Score Distribution By Race/Ethnicity At Tested Grades: 

District wide, 60\%-65\% of students tested scored "Meets" or "Exceeds Standards". The highest percentage was 65\% at Grade 3 and the lowest was $60 \%$ at Grade 5.

SY2003 Total District \& African American Distribution On ISBE Reading Standards Grades $3,5, \& 8$ are on ISAT. Grade 11 is PSAE.
SY2003 African American scores were lower than other racial/ethnic group scores.

35\%-36\% of African American scores at Grades 3 and 5 were "Meets or Exceeds Standards".

32\% of African American scores at Grade 8 were "Meets or Exceeds Standards".

25\% of African American scores at Grade 11 were "Meets or Exceeds Standards".

ISBE metrics contain only the rated scores.


SY2003 Grade

District wide, the percentage of students scoring "Meets" or "Exceeds Standards" ranged from a high of $77 \%$ at Grade 3 to a low of $49 \%$ at Grade 8.

SY2003 Total District \& African American Distribution On ISBE Math Standards
Grades $3,5, \& 8$ are on ISAT. Grade 11 is PSAE.


# District ISBE Writing Score Distribution By Race/Ethnicity At Tested Grades: 

District wide, the percentage of students scoring "Meets" or "Exceeds Standards" ranged from a high of $71 \%$ at Grade 5 to a low of $46 \%$ at Grade 8.

SY2003 Total District \& African American Distribution On ISBE Writing Standards
Grades $3,5, \& 8$ are on ISAT. Grade 11 is PSAE.

SY2003 African American scores were lower than other racial/ethnic group scores.

49\% of African American scores at Grade 3 were "Meets or Exceeds Standards". At Grade 5 the percentage was $53 \%$
$27 \%$ of African American scores at Grade 8 were "Meets or Exceeds Standards".

28\% of African American scores at Grade 11 were "Meets or Exceeds Standards".

ISBE metrics contain only the rated scores.


# District ISBE Science Score Distribution By Race/Ethnicity At Tested Grades: 

District wide, the percentage of students scoring "Meets" or "Exceeds Standards" ranged from a high of $69 \%$ at Grade 7 to a low of $57 \%$ at Grade 11.

SY2003 Total District \& African American Distribution On ISBE Science Standards
Grades 4 \& 7 are on ISAT. Grade 11 is PSAE.

- SY2003 African American scores were lower than other racial/ethnic group scores.
- $37 \%$ of African American scores at Grade 4 were "Meets or Exceeds Standards".

41\% of African American scores at Grade 7 were "Meets or Exceeds Standards".

- $15 \%$ of African American scores at Grade 11 were "Meets or Exceeds Standards".
- ISBE metrics contain only the rated scores.


[^0] By Race/Ethnicity At Tested Grades:
District wide, the percentage of students scoring "Meets" or "Exceeds Standards" ranged from a high of $61 \%$ at Grade 11 to a low of $57 \%$ at Grade 7.

SY2003 Total District \& African American Distribution On ISBE Social Science Standards Grades 4 \& 7 are on ISAT. Grade 11 is PSAE.

- SY2003 African American scores were lower than other racial/ethnic group scores.
32\% of African American scores at Grade 4 were "Meets or Exceeds Standards".

21\% of African American scores at Grade 8 were "Meets or Exceeds Standards".
23\% of African American scores at Grade 11 were "Meets or Exceeds Standards".

- ISBE metrics contain only the rated scores.



# Elementary School Comparisons ISAT : 

How Did African American Students Perform On ISAT At Each Elementary School?

| "Inspect |
| :---: |
| What You |
| Expect" |



## ISAT Reading Score Distribution By Race/Ethnicity:

In SY2003, 63\% of all students tested scored "Meets or Exceeds" ISBE standards and 37\% scored "Academic Warning or Below" standards". With the exception of South Side ES, the proportion of African American students at each elementary school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

## ISAT Reading Scores - African American \% vs. \% Distribution For All Students By Elementary School - SY2003 ISAT Administration - Grades 3 \& 5

*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


School

## African American Math by School

## ISAT Math Score Distribution By Race/Ethnicity:

In SY2003, $72 \%$ of all students tested scored "Meets or Exceeds" ISBE standards and $28 \%$ scored "Academic Warning or Below" standards". The proportion of African American students at each elementary school scoring "Meets or
Exceeds" ISBE standards was below the district average for all students tested.

ISAT Math Scores - African American \% vs. \% Distribution For All Students By Elementary School - SY2003 ISAT Administration - Grades 3 \& 5
${ }^{* * *}$ Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


## African American Writing by School

## ISAT Writing Score Distribution By Race/Ethnicity:

In SY2003, 68\% of all students tested scored "Meets or Exceeds" ISBE standards and 32\% scored "Academic Warning or Below" standards". With the exception of Westview ES and Stratton ES, the proportion of African American students at each elementary school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

# ISAT Writing Scores - African American \% vs. \% Distribution For All Students By Elementary School - SY2003 ISAT Administration - Grades 3 \& 5 

*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ${ }^{* * *}$


School

## African American Science by School

## ISAT Science Score Distribution By Race/Ethnicity:

In SY2003, 64\% of all students tested scored "Meets or Exceeds" ISBE standards and $35 \%$ scored "Academic Warning or Below" standards". With the exception of Barkstall ES and South Side ES, the proportion of African American students at each elementary school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

ISAT Science Scores - African American \% vs. \% Distribution For All Students
By Elementary School - SY2003 ISAT Administration - Grade 4
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ${ }^{* * *}$


# African American Social Science by School ISAT Social Science Score Distribution By Race/Ethnicity: 

In SY2003, 60\% of all students tested scored "Meets or Exceeds" ISBE standards and 40\% scored "Academic Warning or Below" standards". The proportion of African American students at each elementary school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

ISAT Social Science Scores - African American \% vs. \% Distribution For All Students By Elementary School-SY2003 ISAT Administration - Grade 4
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


# Middle School Comparisons ISAT : <br> How Did African American Students Perform On ISAT At Middle Each School? 

"Inspect
What You
Expect"


## African American Reading by School

ISAT Reading Score Distribution By Race/Ethnicity:
In SY2003, 63\% of all students tested scored "Meets or Exceeds" ISBE standards and 37\% scored "Academic Warning or Below" standards". The proportion of African American students at each middle school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

ISAT Reading Scores - African American \% vs. \% Distribution For All Students
By Middle School - SY2003 ISAT Administration - Grade 8
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


## African American Math by School

## ISAT Math Score Distribution By Race/Ethnicity:

In SY2003, 49\% of all students tested scored "Meets or Exceeds" ISBE standards and 51\% scored "Academic Warning or Below" standards". The proportion of African American students at each middle school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

ISAT Math Scores - African American \% vs. \% Distribution For All Students
By Middle School - SY2003 ISAT Administration - Grade 8
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


## African American Writing by School

## ISAT Writing Score Distribution By Race/Ethnicity:

In SY2003, 46\% of all students tested scored "Meets or Exceeds" ISBE standards and 54\% scored "Academic Warning or Below" standards". With the exception of the single student tested at Columbia Ctr, the proportion of African American students at each middle school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

ISAT Writing Scores - African American \% vs. \% Distribution For All Students By Middle School - SY2003 ISAT Administration - Grade 8
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


School

## African American Science by School

ISAT Science Score Distribution By Race/Ethnicity:
In SY2003, 69\% of all students tested scored "Meets or Exceeds" ISBE standards and 31\% scored "Academic Warning or Below" standards". The proportion of African American students at each middle school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

ISAT Science Scores - African American \% vs. \% Distribution For All Students By Middle School - SY2003 ISAT Administration - Grade 7
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


School

## African American Social Science by School ISAT Social Science Score Distribution By Race/Ethnicity:

In SY2003, 57\% of all students tested scored "Meets or Exceeds" ISBE standards and 43\% scored "Academic Warning or Below" standards". The proportion of African American students at each middle school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested.

ISAT Social Science Scores - African American \% vs. \% Distribution For All Students
By Middle School - SY2003 ISAT Administration - Grade 7
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


# High School Comparisons PSAE: 

## How Did African American Students Perform On PSAE At High Each School?

"Inspect
What You
Expect"

## African American Reading by School

## PSAE Reading Score Distribution By Race/Ethnicity:

In SY2003, 63\% of all students tested scored "Meets or Exceeds" ISBE standards and 37\% scored "Academic Warning or Below" standards". The proportion of African American students at each high school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested. The PSAE was not administered at Columbia Center.

## PSAE Reading Scores - African American \% vs. \% Distribution For All Students <br> By High School - SY2003 PSAE Administration - Grade 11 <br> *** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***



School

## African American Math by School

## PSAE Math Score Distribution By Race/Ethnicity:

In SY2003, 61\% of all students tested scored "Meets or Exceeds" ISBE standards and 39\% scored "Academic Warning or Below" standards". The proportion of African American students at each high school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested. The PSAE was not administered at Columbia Center.

PSAE Math Scores - African American \% vs. \% Distribution For All Students By High School-SY2003 PSAE Administration - Grade 11
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


## African American Writing by School

## PSAE Writing Score Distribution By Race/Ethnicity:

In SY2003, 65\% of all students tested scored "Meets or Exceeds" ISBE standards and 35\% scored "Academic Warning or Below" standards". The proportion of African American students at each high school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested. The PSAE was not administered at Columbia Center.

PSAE Writing Scores - African American \% vs. \% Distribution For All Students By High School - SY2003 PSAE Administration - Grade 11
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


## African American Science by School

## PSAE Science Score Distribution By Race/Ethnicity:

In SY2003, 57\% of all students tested scored "Meets or Exceeds" ISBE standards and $43 \%$ scored "Academic Warning or Below" standards". The proportion of African American students at each high school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested. The PSAE was not administered at Columbia Center.

PSAE Science Scores - African American \% vs. \% Distribution For All Students By High School-SY2003 PSAE Administration - Grade 11
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested ***


School

## African American Social Science by School PSAE Social Science Score Distribution By Race/Ethnicity:

In SY2003, $61 \%$ of all students tested scored "Meets or Exceeds" ISBE standards and 39\% scored "Academic Warning or Below" standards". The proportion of African American students at each high school scoring "Meets or Exceeds" ISBE standards was below the district average for all students tested. The PSAE was not administered at Columbia Center.

PSAE Soc. Sci. Scores - African American \% vs. \% Distribution For All Students
By High School - SY2003 PSAE Administration - Grade 11
*** Horizontal Lines Indicate District Average Test Performance For All Students Tested **


# Is There A Relationship Between SPED and ISBE Achievement Standards? 

There may be a relationship between SPED status and ISAT/PSAE performance. ISAT/PSAE scores were lower for students with SPED classifications. The examples here are from Mathematics. See Appendices T.1, T.2, \& AA for SPED examples in other curricular areas.

## "Inspect <br> What You



Expect"


## Is There A Relationship Between ES ISAT Math Scores and SPED?

Grades 3 \& 5 - Distribution of ISAT Math Scores Within SPED
SY2003 ISAT Administration


## Is There A Relationship Between MS ISAT Math Scores and SPED?

Grade 8 - Distribution of ISAT Math Scores Within SPED
SY2003 ISAT Administration


## Is There A Relationship Between HS ISAT Math Scores and SPED?

Grade 11 - Distribution of PSAE Math Scores Within SPED SY2003 PSAE Administration


## Is There A Relationship Between Days Absent and ISBE Achievement Standards?

There may be a relationship between days absent and ISAT/PSAE performance. Those students with the most days absent may have the lowest ISAT/PSAE scores (or may not have been rated). This appears to be the case within most racial/ethnic groups. The examples here are from Mathematics. See Appendices T.1, T.2, \& AA for examples in other curricular areas.

# "Inspect <br> What You 



Expect"


## Is There A Relationship Between ES ISAT Math Scores and Days Absent?

## Days Absent For Grades 3 \& 5 - ISAT Math Scores By Race <br> SY2003 ISAT Administration

$\mathrm{N}=1,365$


|  | Total | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific | 5-Native American | 9-Multi-Ethnic |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| No Rating | 6 | 1 | 4 | 0 | 0 | 0 | 1 |
| Academic Warning | 59 | 8 | 48 | 2 | 0 | 0 | 1 |
| Below Standards | 318 | 74 | 222 | 9 | 4 | 0 | 9 |
| Meets Standards | 607 | 313 | 194 | 18 | 26 | 2 | 54 |
| Exceeds Standards | 375 | 259 | 33 | 9 | 53 | 2 | 19 |
| Total | 1365 | 655 | 501 | 38 | 83 | 4 | 84 |

## Is There A Relationship Between MS ISAT Math Scores and Days Absent?

## Days Absent ForGrade 8 ISAT Math Scores By Race <br> SY2003 ISAT Administration

$\mathrm{N}=635$


Days Absent ForGrade 11 - PSAE Math Scores By Race
SY2003 PSAE Administration
$N=642$


Race/Ethnicity

|  | Total | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific | 5-Native American | 9-Multi-Ethnic |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| No Rating | 26 | 7 | 17 | 0 | 0 | 0 | 2 |
| Academic Warning | 56 | 21 | 31 | 1 | 2 | 0 | 1 |
| Below Standards | 182 | 86 | 82 | 3 | 7 | 0 | 4 |
| Meets Standards | 316 | 258 | 25 | 4 | 17 | 0 | 12 |
| Exceeds Standards | 62 | 56 | 0 | 0 | 3 | 1 | 2 |
| Total | 642 | 428 | 155 | 8 | 29 | 1 | 21 |

## Is There A Relationship Between Lost Days Due To Disciplinary Actions And ISBE Achievement Standards?

There may be a relationship between days lost due to disciplinary action and ISAT/PSAE performance. Those students with the most lost days may have the lowest ISAT/PSAE scores (or may not have been rated). This appears to be the case within most racial/ethnic groups. The examples here are from Mathematics. See

Appendices T.1, T.2, \& AA for examples in other curricular areas.


Is There A Relationship Between ES ISAT Math Scores and Lost Days Due To Disciplinary Action?

## Lost Days Due To Disciplinary Action For Grades 3 \& 5 - ISAT Math Scores By Race

 SY2003 ISAT Administration$N=1,365$


|  | Total | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific | 5-Native American | 9-Multi-Ethnic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No Rating | 6 | 1 | 4 | 0 | 0 | 0 | 1 |
| Academic Warning | 59 | 8 | 48 | 2 | 0 | 0 | 1 |
| Below Standards | 318 | 74 | 222 | 9 | 4 | 0 | 9 |
| Meets Standards | 607 | 313 | 194 | 18 | 26 | 2 | 54 |
| Exceeds Standards | 375 | 259 | 33 | 9 | 53 | 2 | 19 |
| Total | 1365 | 655 | 501 | 38 | 83 | 4 | 84 |

## Is There A Relationship Between MS ISAT Math Scores and Lost Days Due To Disciplinary Action?

Lost Days Due To Disciplinary Action For Grade 8 ISAT Math Scores By Race SY2003 ISAT Administration
$N=635$


|  | Total | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific | 5-Native American | 9-Multi-Ethnic |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| No Rating | 10 | 5 | 5 | 0 | 0 | 0 | 0 |  |
| Academic Warning | 53 | 12 | 37 | 3 | 0 | 0 | 1 |  |
| Below Standards | 266 | 99 | 147 | 7 | 3 | 0 | 0 | 6 |
| Meets Standards | 221 | 180 | 22 | 3 | 10 | 0 | 0 | 0 |
| Exceeds Standards | 85 | 57 | 7 | 0 | 18 | 0 | 0 | 20 |
| Total | 635 | 353 | 218 | 13 | 31 | 0 | 0 |  | Math Scores and Lost Days Due To Disciplinary Action?

## Lost Days Due To Disciplinary Action For Grade 11 - PSAE Math Scores By Race

 SY2003 PSAE Administration$\mathrm{N}=642$


|  | Total | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific | 5-Native American | 9-Multi-Ethnic |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| No Rating | 26 | 7 | 17 | 0 | 0 | 0 | 2 |
| Academic Warning | 56 | 21 | 31 | 1 | 2 | 0 | 1 |
| Below Standards | 182 | 86 | 82 | 3 | 7 | 0 | 4 |
| Meets Standards | 316 | 258 | 25 | 4 | 17 | 0 | 12 |
| Exceeds Standards | 62 | 56 | 0 | 0 | 3 | 1 | 2 |
| Total | 642 | 428 | 155 | 8 | 29 | 1 | 21 |

# Middle School High School Core Course Grades 

English, Math, Science, \& Social Science

> See Appendix U - Middle School Course Grades SY2003 See Appendix V - High School Course Grades SY2003

The following charts depict the total of all quarterly grades in core courses as included on quarterly report cards. The distribution of any course grade for any racial/ethnic group should approximate the percentage that racial/ethnic group represents of all grades. The horizontal blue lines represent the African American percentage of all grades in the respective subject. For each possible grade ( $\mathrm{A}, \mathrm{B}, \mathrm{C}, \mathrm{D}, \mathrm{F}$, or Other) the percentage of that grade going to African Americans should approximate the level of the blue line. Note that "Other" grades are not used for final grades. Only grades A-F are used as final grades.

## "Inspect



## What You

Expect"


## ENGLISH Course Quarter Grade Distribution

All Middle Schools - All Course Sections Combined For All Quarters


The horizontal blue line at $33.4 \%$ indicates the African American percentage of all Quarter ENGLISH Course grades.

## 

MATH Course Quarter Grade Distribution
All Middle Schools - All Course Sections Combined For All Quarters


D



F


1-White 4-Asian/P acific
2-African American
Ethnic


The horizontal blue line at $36.3 \%$ indicates the African American percentage of all Quarter MATH Course grades.

## SCIENCE Course Quarter Grade Distribution

All Middle Schools - All Course Sections Combined For All Quarters


The horizontal blue line at $37.0 \%$ indicates the African American percentage of all Quarter SCIENCE Course grades.

## SOCIAL SCIENCE Course Quarter Grade Distribution

## All Middle Schools - All Course Sections Combined For All Quarters



The horizontal blue line at $37.4 \%$ indicates the African American percentage of all Quarter SOCIAL SCIENCE Course grades.

## m-

## ENGLISH Course Quarter Grade Distribution

## All High Schools - All Course Sections Combined For All Quarters



The horizontal blue line at $27.7 \%$ indicates the African American percentage of all Quarter ENGLISH Course grades.

MATH Course Quarter Grade Distribution
All High Schools - All Course Sections Combined For All Quarters


The horizontal blue line at $25.6 \%$ indicates the African American percentage of all Quarter MATH Course grades.

Fniness

## SCIENCE Course Quarter Grade Distribution

All High Schools - All Course Sections Combined For All Quarters


The horizontal blue line at $20.9 \%$ indicates the African American percentage of all Quarter SCIENCE Course grades.

## SOCIAL SCIENCE Course Quarter Grade Distribution

All High Schools - All Course Sections Combined For All Quarters


The horizontal blue line at $27.8 \%$ indicates the African American percentage of all Quarter SOCIAL SCIENCE course grades.

# High School Level III Quarter Course Grades 

See Appendix W - Level III Course Grades \& Enrollment - SY2003

"Inspect
What You
Expect"


## Level III Course Quarter Grade Distribution

All High Schools - Level III Course Sections Combined For All Quarters





Ethnic


Ethnic

Other - CO, I,P,H


The horizontal blue line at $8.3 \%$ indicates the African American percentage of all Level III Course quarter grades.

```
ANMLYCN CATEGORES
```


## Level III Course Grade Distribution

Quarter Grade * Ethnic Crosstabulation

$\begin{array}{ll}\text { A. } & 37 \% \text { of all grades were "A's"; } 14 \% \text { of African American grades were "A's" } \\ \text { B. } & 35 \% \text { of all grades were "B's"; } 33 \% \text { of African American grades were "B's" } \\ \text { C. } & 18 \% \text { of all grades were "C's"; } 31 \% \text { of African American grades were "C's" } \\ \text { D. } & 6 \% \text { of all grades were "D's"; } 14 \% \text { of African American grades were "D's" } \\ \text { F. } & 3 \% \text { of all grades were "F's"; } 9 \% \text { of African American grades were "F's" }\end{array}$

# High School Course Enrollments Level III, Level II, \& Level I Courses 

See Appendix W - Level III Course Grades \& Enrollment - SY2003

| "Inspect |
| :---: |
| What You |
| Expect" |



FnRMEss

## Level III Courses

 African American EnrollmentsUnduplicated counts at the course level. Since students take courses in more than one course area and may take more than one course in any given area, the summary counts are duplicated counts. See Appendix W, pp. 9-17 for Level III course listing and count detail.

## African American Level III Course Enrollment

## By Couse Area- Grades 9-12

SY2003
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"
African
American
students
continue to be
under-
represented in Level III course enrollments.


Course Area
 CHMPANON COMMUNITY SCHOOLS

African American students are represented about proportionately in Level II courses. Note that there are some specific courses or course areas where there is under-
representation. See Band courses, for example.

## Level II Courses

 African American EnrollmentsUnduplicated counts at the course level. Since students take courses in more than one course area and may take more than one course in any given area, the summary counts are duplicated counts. See Appendix W, pp. 18-27 for Level I course listing and count detail.

African American Level II Course Enrollment
By Couse Area- Grades 9-12
SY2003
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"


## Course Area

The district should explain the relatively low representation of African American students in Music courses.

## Music:

Crs_desc * ethnic * Level2 Crosstabulation ${ }^{\text { }}$

| Level2 |  |  | ethnic |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2-African |  |  |  |  |  |
| 2 | Crs_desc | ADV WOM CHOIR | 0 | 11 | 4 | 0 | 1 | 16 |
|  |  | BAND 363 | 5 | 56 | 3 | 1 | 8 | 73 |
|  |  | BASS CHOIR | 0 | 6 | 12 | 1 | 0 | 19 |
|  |  | BASS CHORUS 662 | 0 | 11 | 9 | 0 | 0 | 20 |
|  |  | CON. BAND 564A | 2 | 27 | 5 | 0 | 2 | 36 |
|  |  | CON. BAND 564B | 2 | 46 | 1 | 0 | 2 | 51 |
|  |  | CONC BAND | 1 | 78 | 10 | 3 | 5 | 97 |
|  |  | CONC BAND A 564 | 5 | 82 | 8 | 0 | 3 | 98 |
|  |  | CONCERT CH 666 | 1 | 36 | 8 | 0 | 1 | 46 |
|  |  | MADRIGALS | 0 | 23 | 1 | 0 | 1 | 25 |
|  |  | ORCHESTRA | 2 | 15 | 4 | 0 | 2 | 23 |
|  |  | ORCHESTRA 566 | 0 | 11 | 3 | 0 | 3 | 17 |
|  |  | PERCUSSION | 1 | 9 | 0 | 0 | 1 | 11 |
|  |  | SHOW CHOIR | 1 | 20 | 1 | 0 | 1 | 23 |
|  |  | SYM BAND | 1 | 55 | 1 | 0 | 3 | 60 |
|  |  | SYMP BAND 565 | 1 | 60 | 1 | 0 | 3 | 65 |
|  |  | TREBLE CHOIR663 | 0 | 29 | 18 | 0 | 4 | 51 |
|  |  | TREBLE CHORUS | 2 | 28 | 25 | 0 | 0 | 55 |
|  | Total |  | 24 | 603 | 114 | 5 | 40 | 786 |

Crs_desc * ethnic * Level2 Crosstabulation ${ }^{\text { }}$

| Level2 |  |  | ethnic |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2-African |  |  |  |  |  |
| 2 | Crs_desc | ADV WOM CHOIR | .0\% | 68.8\% | 25.0\% | .0\% | 6.3\% | 100.0\% |
|  |  | BAND 363 | 6.8\% | 76.7\% | 4.1\% | 1.4\% | 11.0\% | 100.0\% |
|  |  | BASS CHOIR | .0\% | 31.6\% | 63.2\% | 5.3\% | .0\% | 100.0\% |
|  |  | BASS CHORUS 662 | .0\% | 55.0\% | 45.0\% | .0\% | .0\% | 100.0\% |
|  |  | CON. BAND 564A | 5.6\% | 75.0\% | 13.9\% | .0\% | 5.6\% | 100.0\% |
|  |  | CON. BAND 564B | 3.9\% | 90.2\% | 2.0\% | .0\% | 3.9\% | 100.0\% |
|  |  | CONC BAND | 1.0\% | 80.4\% | 10.3\% | 3.1\% | 5.2\% | 100.0\% |
|  |  | CONC BAND A 564 | 5.1\% | 83.7\% | 8.2\% | .0\% | 3.1\% | 100.0\% |
|  |  | CONCERT CH 666 | 2.2\% | 78.3\% | 17.4\% | .0\% | 2.2\% | 100.0\% |
|  |  | MADRIGALS | .0\% | 92.0\% | 4.0\% | .0\% | 4.0\% | 100.0\% |
|  |  | ORCHESTRA | 8.7\% | 65.2\% | 17.4\% | .0\% | 8.7\% | 100.0\% |
|  |  | ORCHESTRA 566 | .0\% | 64.7\% | 17.6\% | .0\% | 17.6\% | 100.0\% |
|  |  | PERCUSSION | 9.1\% | 81.8\% | .0\% | .0\% | 9.1\% | 100.0\% |
|  |  | SHOW CHOIR | 4.3\% | 87.0\% | 4.3\% | .0\% | 4.3\% | 100.0\% |
|  |  | SYM BAND | 1.7\% | 91.7\% | 1.7\% | .0\% | 5.0\% | 100.0\% |
|  |  | SYMP BAND 565 | 1.5\% | 92.3\% | 1.5\% | .0\% | 4.6\% | 100.0\% |
|  |  | TREBLE CHOIR663 | .0\% | 56.9\% | 35.3\% | . $0 \%$ | 7.8\% | 100.0\% |
|  |  | TREBLE CHORUS | 3.6\% | 50.9\% | 45.5\% | . $0 \%$ | .0\% | 100.0\% |
|  | Total |  | 3.1\% | 76.7\% | 14.5\% | . $6 \%$ | 5.1\% | 100.0\% |

## The district should explain the relatively low representation of African American students in band courses.

## African American Enrollments

Unduplicated counts at the course level. Since students take courses in more than one course area and may take more than one course in any given area, the summary counts are duplicated counts. See Appendix W, pp. 28-42 for Level I course listing and count detail.

African American Level I Course Enrollment
By Couse Area- Grades 9-12
SY2003
Flexible Goal Range (+/- 15\%) Indicated by Yellow "Trend Line" \& "Error Bars"

African
American
students continue to be over-
represented in Level I courses.


[^1]
# High School Advanced Placement Course Enrollments, Quarter Grade Distribution, \& AP Exam Results 

See Appendix X - Advanced Placement SY2003

> "Inspect
> What You


Expect"


## Students Taking AP Courses:

Gender * Ethnic Crosstabulation


- 213 different students took AP courses during SY2003.
- 5 of 213 (2.3\%) of SY2003 AP students were African American; 26\% of all SY2003 high school students were African American.
- In SY2002, 11 different African American students were enrolled in AP courses.

Fngness

Gender * Ethnic * Bldg_no Crosstabulation

| Bldg_no |  |  |  | Ethnic |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 9-Multi-Ethnic | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific |  |
| 31 - Centennial HS | Count | Gender | 1-Female | 1 | 54 |  | 0 | 6 | 61 |
|  |  |  | 2-Male | 2 | 49 |  | 1 | 5 | 57 |
|  |  | Total |  | 3 | 103 |  | 1 | 11 | 118 |
|  | \% within Gender | Gender | 1-Female | 1.6\% | 88.5\% |  | .0\% | 9.8\% | 100.0\% |
|  |  |  | 2-Male | 3.5\% | 86.0\% |  | 1.8\% | 8.8\% | 100.0\% |
|  |  | Total |  | 2.5\% | 87.3\% |  | .8\% | 9.3\% | 100.0\% |
|  | \% within Ethnic | Gender | 1-Female | 33.3\% | 52.4\% |  | .0\% | 54.5\% | 51.7\% |
|  |  |  | 2-Male | 66.7\% | 47.6\% |  | 100.0\% | 45.5\% | 48.3\% |
|  |  | Total |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% | 100.0\% |
| 32 - Central HS | Count | Gender | 1-Female | 1 | 35 | 3 |  | 3 | 42 |
|  |  |  | 2-Male | 1 | 46 | 2 |  | 4 | 53 |
|  |  | Total |  | 2 | 81 | 5 |  | 7 | 95 |
|  | \% within Gender | Gender <br> Total | 1-Female | 2.4\% | 83.3\% | 7.1\% |  | 7.1\% | 100.0\% |
|  |  |  | 2-Male | 1.9\% | 86.8\% | 3.8\% |  | 7.5\% | 100.0\% |
|  |  |  |  | 2.1\% | 85.3\% | 5.3\% |  | 7.4\% | 100.0\% |
|  | \% within Ethnic | Gender | 1-Female | 50.0\% | 43.2\% | 60.0\% |  | 42.9\% | 44.2\% |
|  |  |  | 2-Male | 50.0\% | 56.8\% | 40.0\% |  | 57.1\% | 55.8\% |
|  |  | Total |  | 100.0\% | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |

- All 5 of the African American AP students were enrolled at Central High School.
- None were enrolled at Centennial High School.


## AP Course Quarterly Grades:

Quarter Grade * Ethnic * Bldg_No Crosstabulation

|  |  | Ethnic |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 9-Multi-Ethnic | 1-White | 2-African American | 3-Hispanic | sian/Pacific |  |
| Quarter A <br> Grade | Count | 6 | 158 |  | 0 | 18 | 182 |
|  | \% within Quarter Gre | 3.3\% | 86.8\% |  | .0\% | 9.9\% | 100.0\% |
|  | \% within Ethnic | 37.5\% | 32.4\% |  | .0\% | 39.1\% | 33.0\% |
| B | Count | 2 | 180 |  | 0 | 11 | 193 |
|  | \% within Quarter Gre | 1.0\% | 93.3\% |  | .0\% | 5.7\% | 100.0\% |
|  | \% within Ethnic | 12.5\% | 36.9\% |  | .0\% | 23.9\% | 35.0\% |
| C | Count | 7 | 106 |  | 1 | 8 | 122 |
|  | \% within Quarter Gre | 5.7\% | 86.9\% |  | . $8 \%$ | 6.6\% | 100.0\% |
|  | \% within Ethnic | 43.8\% | 21.7\% |  | 50.0\% | 17.4\% | 22.1\% |
| D | Count | 1 | 32 |  | 1 | 8 | 42 |
|  | \% within Quarter Gre | 2.4\% | 76.2\% |  | 2.4\% | 19.0\% | 100.0\% |
|  | \% within Ethnic | 6.3\% | 6.6\% |  | 50.0\% | 17.4\% | 7.6\% |
| F | Count | 0 | 12 |  | 0 | 1 | 13 |
|  | \% within Quarter Gre | . $0 \%$ | 92.3\% |  | .0\% | 7.7\% | 100.0\% |
|  | \% within Ethnic | . $0 \%$ | 2.5\% |  | .0\% | 2.2\% | 2.4\% |
| Total | Count | 16 | 488 |  | 2 | 46 | 552 |
|  | \% within Quarter Gra | 2.9\% | 88.4\% |  | . $4 \%$ | 8.3\% | 100.0\% |
|  | \% within Ethnic | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% | 100.0\% |

Quarter Grade * Ethnic * BIdg_No Crosstabulation

|  |  | Ethnic |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 9-Multi-Ethnic | 1-White | 2-African American | 3-Hispanic 4-Asian/Pacific |  |
| Quarter A Grade | Count | 0 | 167 | 1 | 9 | 177 |
|  | \% within Quarter Gre | c . $0 \%$ | 94.4\% | .6\% | 5.1\% | 100.0\% |
|  | \% within Ethnic | .0\% | 39.2\% | 4.5\% | 20.5\% | 35.7\% |
| B | Count | 3 | 157 | 7 | 19 | 186 |
|  | \% within Quarter Gre | を $1.6 \%$ | 84.4\% | 3.8\% | 10.2\% | 100.0\% |
|  | \% within Ethnic | 75.0\% | 36.9\% | 31.8\% | 43.2\% | 37.5\% |
| C | Count | 1 | 74 | 8 | 7 | 90 |
|  | \% within Quarter Gr r | E 1.1\% | 82.2\% | 8.9\% | 7.8\% | 100.0\% |
|  | \% within Ethnic | 25.0\% | 17.4\% | 36.4\% | 15.9\% | 18.1\% |
| D | Count | 0 | 17 | 2 | 3 | 22 |
|  | \% within Quarter Gre | ¢ . $0 \%$ | 77.3\% | 9.1\% | 13.6\% | 100.0\% |
|  | \% within Ethnic | . $0 \%$ | 4.0\% | 9.1\% | 6.8\% | 4.4\% |
| F | Count | 0 | 11 | 4 | 6 | 21 |
|  | \% within Quarter Gre | ¢ . $0 \%$ | 52.4\% | 19.0\% | 28.6\% | 100.0\% |
|  | \% within Ethnic | . $0 \%$ | 2.6\% | 18.2\% | 13.6\% | 4.2\% |
| Total | Count | 4 | 426 | 22 | 44 | 496 |
|  | \% within Quarter Gre | c $\quad .8 \%$ | 85.9\% | 4.4\% | 8.9\% | 100.0\% |
|  | \% within Ethnic | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |

- African American students received 1 A (4.5\%), 7 B's (31.8\%), 8 C's (36.4\%), 2 D's (9.1\%), and 4 F's (18.2\%).
- This compares unfavorably to a distribution of A's (35.7\% of all grades), B's (37.5\%), C's (18.1\%), D's (4.4\%), and F's (4.2\%) at Central High School.
- The Centennial High School distribution of grades was similar to that at Central.


## AP Exam Grade Distribution:

http://www.collegeboard.com/student/testing/ap/chemistry/dist.html

- One of the 5 African American students took the national AP Chemistry Exam.
- The 6 Central High School students taking the AP Chemistry Exam scored:
- 5 - Extremely Well Qualified ( 1 student $=16.7 \%$ )
- 4 - Well Qualified
- 3 - Qualified (2 students $=33.3 \%$ )
- 2 - Possibly Qualified ( 3 students $=50.0 \%$ )
- 1 - No Recommendation
- The College Board indicates the following national SY2003 grade distribution:


## 2003 Grade Distribution

|  | Examination Grade | Percentage Earning Grade |
| :--- | :---: | :---: |
| Extremely Well Qualified | 5 | 14.9 |
| Well Qualified | 4 | 17.8 |
| Qualified | 3 | 24.0 |
| Possibly Qualified | 2 | 19.1 |
| No Recommendation | 1 | 24.2 |
| Mean Grade | 2.80 |  |
| Standard Deviation | 1.38 |  |
| Number of Students | 65,698 |  |
| Number of Schools | 5,680 | 1,673 |

-The district currently does not track AP exam results centrally
-Each high school maintains independent AP exam records and does not routinely report the results.
-The district should consider a centralized reporting mechanism for collecting, maintaining, evaluating, and reporting AP exam results.

## Graduates

See Appendix Y - Graduation - SY2003


## Graduates:

- In SY2003 African American graduates were 16\% of all graduates. In SY2002 African American graduates were $17 \%$ of all graduates. These rates were just under the African American enrollment percentages.
- There are differences between mid-year and "regular" graduation rates, with the percentage of African American graduates much higher at the mid-year points.
- Mid-Year Graduates
- African American graduates were 29\% of mid-year graduates in SY2003 and 33\% in SY2002. These numbers are twice the overall African American percentages.
- "Regular" Graduates
- African American graduates were 14\% of "regular graduates" in SY2003 and 15\% in SY2002. These numbers are roughly 4\%-5\% points lower than the African American enrollment percentages.
- The term "Regular" graduates is used because of some ambiguity in the use of withdrawal codes W20-Graduation and W22-Mid-Year Graduation. While most Mid-Year graduates were coded in December or January, the frequency in other months (including May) suggests that, in practice, there could be another meaning to the code.
- This would not necessarily be a problem if the "regular" graduation coding consistently was used for May (or June) graduates. The majority of "regular" graduates are in the month of May. However, the frequency in other months (including the same month a "Mid-Year" code is used for some other students) suggests ambiguity.
- The district should consider standardizing graduation requirements and graduation coding.
- The percentage of African American graduates at Centennial HS decreased from $17 \%$ in SY2002 to $14 \%$ in SY2003.
- The percentage of African American graduates at Central HS increased from 17\% in SY2002 to 20\% in SY2003.
- African American mid-year percentages were twice the "regular" rate at Centennial and three-times the "regular" rate at Central.

African American graduates were $17 \%$ of all SY2002 graduates and $16 \%$ of all SY2003 graduates. September $30^{\text {th }}$ African American Enrolments were 19\% in SY2003 and 18\% in SY2002. In SY2003 12 ${ }^{\text {th }}$ grade African American enrollment ranged between $16 \%-18 \%$.

## SY2002 \& SY2003 High School Graduates

Withdrawal Codes 20 \& 22 By Race/Ethnicity SY2002 N = 629
SY2003 N = 566


Race/Ethnicity

## Mid-Year Graduates \& 'Regular’ Graduates SY2002 \& SY2003

African American mid-year graduates were 33\% of all SY2002 mid-year graduates and 29\% of all SY2003 mid-year graduates. African American 'regular' graduates were 15\% of all SY2002 'regular' graduates and 14\% of all SY2003 June graduates. These numbers do not include any SY2003 students who left Unit 4 high schools and got a GED. Unit 4 does not offer a GED program. September $30^{\text {th }}$ African American Enrolments were 19\% in SY2003 and 18\% in SY2002.

Mid-Year Graduates (W22) By Race/Ethnicity - SY2002 \& SY2003

SY2002 N = 60
SY2003 N = 76


Graduates (W20)
By Race/Ethnicity - SY2002 \& SY2003
SY2002 N = 569
SY2003 N = 490


Centennial High School Graduates SY2002 \& SY2003
African American graduates were $17 \%$ of all SY2002 graduates and $14 \%$ of all SY2003 graduates. September $30^{\text {th }}$ African American Enrolments were 20\% in SY2003 and 18\% in SY2002.

Centennial High School-SY2002 \& SY2003 High School Graduates
Withdrawal Codes 20 \& 22 By Race/Ethnicity
SY2002 N = 342
SY2003 N = 344


Race/Ethnicity

Centennial Mid-Year Graduates \& 'Regular' Graduates
SY2002 \& SY2003
African American mid-year graduates were 33\% of all SY2002 mid-year graduates and 29\% of all SY2003 mid-year graduates. African American 'regular' graduates were $16 \%$ of all SY2002 'regular' graduates and $14 \%$ of all SY2003 June graduates. These numbers do not include SY2003 students who left Unit 4 high schools and got a GED. Unit 4 does not offer a GED program. September $30^{\text {th }}$ African American Enrolments were 20\% in SY2003 and 18\% in SY2002.

Centennial High School - Mid-Year Graduates (W22)
By Race/Ethnicity - SY2002 \& SY2003
SY2002 N = 60
SY2003 N = 76


Centennial High School - Graduates (W20)
By Race/Ethnicity - SY2002 \& SY2003 SY2002 N = 309
SY2003 N = 304


Race/Ethnicity

## Central High School Graduates <br> \section*{SY2002 \& SY2003}

African American graduates were $17 \%$ of all SY2002 graduates and $20 \%$ of all SY2003 graduates. September $30^{\text {th }}$ African American Enrolments were 30\% in SY2003 and 27\% in SY2002.

## Central High School - SY2002 \& SY2003 High School Graduates

Withdrawal Codes 20 \& 22 By Race/Ethnicity
SY2002 N = 285
SY2003 N = 226


Race/Ethnicity

## Anh rtcal Categores HAMPNON COMMUNITY SCHOOL <br> Central Mid-Year Graduates \& 'Regular' Graduates <br> SY2002 \& SY2003

African American mid-year graduates were $44 \%$ of all SY2002 mid-year graduates and $48 \%$ of all SY2003 mid-year graduates. African American 'regular' graduates were $14 \%$ of all SY2002 'regular' graduates and $15 \%$ of all SY2003 June graduates. These numbers do not include any SY2003 students who left Unit 4 high schools and got a GED. Unit 4 does not offer a GED program. September $30^{\text {th }}$ African American Enrolments were 30\% in SY2003 and 27\% in SY2002.

Central High School - Mid-Year Graduates (W22)
By Race/Ethnicity - SY2002 \& SY2003
SY2002 N = 27
SY2003 N = 40


Central High School - Graduates (W20)
By Race/Ethnicity - SY2002 \& SY2003
SY2002 N = 258
SY2003 N = 185


Race/Ethnicity

# High School Withdrawal Rates 

See Appendix Z - Dropouts, DOC, Storefront, READY - SY2003


## High School Withdrawal Rate: <br> Percentage of Students With Withdrawals To Dropout, DOC, Storefront, and/or R.E.A.D.Y.

## African American High School Withdrawal Rate

Percentage of Students With Withdraw als
To Dropout, DOC, Storefront, and/or R.E.A.D.Y
SY2002 vs. SY2003


- The SY2003 African American withdrawal rate was $12 \%$, up from $10 \%$ in SY2002. This rate is 4 times that for other groups.

All Other High School Withdrawal Rate
Percentage of Students With Withdraw als
To Dropout, DOC, Storefront, and/or R.E.A.D.Y. SY2002 vs. SY2003


- In SY2002 and SY2003, the withdrawal rate was $3 \%$ for students of all other racial/ethnic groups. This rate is $1 / 4$ the SY2003 rate for African American students.

High School Dropout Racial/Ethnic Distribution:
Distribution Students Withdrawing To Dropout
Gender * Ethnic Crosstabulation


- In SY2003 56\% of the high school students dropping out were African American and $40 \%$ were White.
- This compares to $48 \%$ African American and $47 \%$ White in SY2002.
- The African American dropout percentage increased 8\% points in SY2003.
- The White dropout percentage decreased by 7\% points in SY2003.


## High School Dropout Rate:

Percentage of Students With Withdrawals To Dropout

African American High School Dropout Rate
Percentage of Students With Withdraw als
To Dropout, DOC, Storefront, and/or R.E.A.D.Y
SY2002 vs. SY2003


Race/Ethnicity

All Other High School Dropout Rate
Percentage of Students With Withdraw als
To Dropout, DOC, Storefront, and/or R.E.A.D.Y. SY2002 vs. SY 2003


- In SY2002 and SY2003, the withdrawal rate was $2 \%$ for students of all other racial/ethnic groups. This rate is 1/3 the SY2003 rate for African American students.

Gender * Ethnic *Sch_Ivl Crosstabulation

| Sch_lvl |  |  |  | Ethnic |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 9-Multi-Ethnic | 1-White | 2-African <br> American |  |
| 4 - High | Count | Gender | 1-Female | 2 | 9 | 13 | 24 |
|  |  |  | 2-Male | 0 | 14 | 11 | 25 |
|  |  | Total |  | 2 | 23 | 24 | 49 |
|  | \% within Gender | Gender | 1-Female | 8.3\% | 37.5\% | 54.2\% | 100.0\% |
|  |  |  | 2-Male | .0\% | 56.0\% | 44.0\% | 100.0\% |
|  |  | Total |  | 4.1\% | 46.9\% | 49.0\% | 100.0\% |

- In SY2003 49\% of the high school students going into Storefront were African American and 47\% were White.
- This compares to 36\% African American and 57\% White in SY2002.
- The African American Storefront percentage increased 9\% points in SY2003.
- The White Storefront percentage decreased by 10\% point in SY2003.


## High School Storefront Rate:

High School Storefront Rate
Percentage of Students With Withdraw als
To Dropout, DOC, Storefront, and/or R.E.A.D.Y .
SY2002 vs. SY2003
2\% of high school students withdrew to Storefront.


Race/Ethnicity

Distribution Students Withdrawing To READY

> Gender * Ethnic * Sch_Ivl Crosstabulation

Sch_lvl: 4 - High

|  |  |  | Ethnic |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1-White2-African <br> American |  | 3-Hispanic |  |
| Gender | 1-Female | Count | 1 | 2 | 0 | 3 |
|  |  | \% within Gender | 33.3\% | 66.7\% | .0\% | 100.0\% |
|  | 2-Male | Count | 1 | 8 | 1 | 10 |
|  |  | \% within Gender | 10.0\% | 80.0\% | 10.0\% | 100.0\% |
| Total |  | Count | 2 | 10 | 1 | 13 |
|  |  | \% within Gender | 15.4\% | 76.9\% | 7.7\% | 100.0\% |

- In SY2003 77\% of the high school students going into R.E.A.D.Y. were African American and 15\% were White.
- This compares to 36\% African American and 57\% White in SY2002.
- The African American R.E.A.D.Y. percentage increased 41\% points in SY2003.
- The White R.E.A.D.Y. percentage decreased by 42\% points in SY2003.


## High School R.E.A.D.Y. Rate:

Percentage of Students With Withdraw als
To Dropout, DOC, Storefront, and/or R.E.A.D.Y .
SY2002 vs. SY2003


Race/Ethnicity

# Alternative Programs 

## 66 ITNSTOCA <br> What You <br> Expect"



## Alternative Programs:

- Very broadly conceived, an 'alternative program' is one in which program services are provided in settings differing from the regular school program.
- The program may use alternative settings, hours, instructional methods, or approaches to reach goals that aren't all that different (if different at all) from the goals of the regular school program; e.g. reading, writing, math, good citizenship, etc.
- Alternative programs generally acknowledge that identical settings, methods, or approaches don't work for all students. If the desired results are not being realized with traditional approaches, then alternative approaches are used.
- The focus is on desired results.
- Alternative programs generally 'inspect what they expect' and adjust accordingly.


## Unit 4 Alternative Programs:

- For the purposes of this report, the following will be considered as alternative programs:
- Saturday School (primarily at the secondary level)
- Alternative to Suspension @ Col Ctr (primarily at the middle school level)
- Suspension - Parent Refused ACC (middle school level)
- Columbia Center MS
- Columbia Center HS
- R.E.A.D.Y.
- Department of Corrections
- Circle Academy
- Pavilion Day Care
- Other SPED Facilities
- Storefront
- For the purposes of this report, district SPED and gifted programs operated by Unit 4 within the regular school program will not be included. Broadly conceived, they also could be considered to be alternative programs, but they are not included here.
- Similarly, for this report, school-within-a-school programs at the high schools and cooperative enrollment programs with local colleges will not be included. They also could be considered to be alternative programs.


## Alternative Program Enrollment:

- $58 \%$ (812 of 1405) of students assigned to "alternative programs" were African American. This compares to African American district-wide enrollment of $32 \%$.
- Discipline-related alternatives (Saturday School, Alternative to Suspension @ Col Ctr, Columbia Center MS \& HS) ranged between 55\%-70\% African American.
- Legal or court-related alternatives (R.E.A.D.Y. \& DOC) ranged between 79\%-91\% African American.
- The two largest SPED-related alternatives (Circle Academy \& Pavilion Day Care) ranged between 63\%-67\% African American. All other SPED-related alternatives combined were 31\% African American.
- In contrast to the other alternative programs, Storefront was 39\% African American.
- $24 \%(371$ of 1,548$)$ of students assigned to "alternative programs" were SPED. This compares to SPED district-wide enrollments of $16 \%$.
- On average, alternative program students lost 4 to 9 days due to disciplinary actions. This compares to $1 / 4$ of a day for students not in alternative programs.
- On average, alternative program students were absent 15-42 days. This compares to an average of 10 days for students not in alternative programs.


# African American Alternative Program Enrollment: 

African American "Alternative Program" Enrollment
SY2003 - Grades K-12
Flexible Goal Range (+/-15\%) Indicated by Yellow "Trend Line" \& "Error Bars"
$58 \%$ ( 812 of 1405) of students assigned to "alternative programs" were African American. This compares to African American district-wide Enrollment of $32 \%$.
Saturday School, Alternative to Suspension @ Columbia Center, and the Columbia Center MS \& HS programs are under the district's direct control and were $55 \%-70 \%$ African American.

|  | Total | No Alt Prog | Saturday School | Alt to Susp <br> @ Col Ctr |  | Columbia Ctr MS | Columbia Ctr HS | R.E.A.D.Y. | Dept of Corrections | Circle <br> Academy | Pavilion Day Care | Other SPED <br> Facility | Storefront |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Afr Am Enrollment Avg \% | 32\% | 32\% | 32\% | 32\% | 32\% | 32\% | 32\% | 32\% | 32\% | 32\% | 32\% | 32\% | 32\% |
| - 2-African American | 32\% | 28\% | 55\% | 71\% | 44\% | 71\% | 68\% | 79\% | 91\% | 63\% | 67\% | 31\% | 39\% |
| Afr Am N = | 3,165 | 2,353 | 556 | 71 | 8 | 22 | 42 | 26 | 31 | 17 | 14 | 9 | 16 |
| Grand Total | 9,816 | 8,411 | 1,009 | 100 | 18 | 31 | 62 | 33 | 34 | 27 | 21 | 29 | 41 |

"Alternative Program"

- $79 \%$ (26 of 33 ) of the Unit 4 students assigned to R.E.A.D.Y. were African American.
- $\quad 91 \%$ ( 31 of 34 ) of the Unit 4 students entering the Dept. of Corrections were African American.
- $63 \%$ (17 of 27) of the Unit 4 students enrolled at Circle Academy were African American as were $67 \%$ (14 of 21) of Unit 4 students at Pavilion Day Care. Circle Academy and Pavilion Day Care combined enrollments account for $62 \%$ ( 48 of 77 ) of Unit 4 external SPED placements. The remaining $38 \%$ of Unit 4 students enrolled at other special school facilities combined were $31 \%$ African American, just under the $32 \%$ district average.
- $39 \%$ (16 of 41 ) students enrolled at Storefront were African American.

Alternative Programs * Special Needs Crosstabulation

|  |  | Special Needs |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Not SPED | Mental Impairment | Learning Disability | Speech-L anguage | Behavior- <br> Emotional | Other SPED |  |
| Alternative | No Alt Prog | 86\% | 2\% | 5\% | 4\% | 1\% | 2\% | 100\% |
| Programs | Saturday School | 79\% | 3\% | 13\% | 1\% | 2\% | 2\% | 100\% |
|  | Alt to Susp @ Col Ctr | 72\% | 6\% | 16\% | 0\% | 3\% | 3\% | 100\% |
|  | Susp - Parent Refused ACC | 72\% | 11\% | 17\% | 0\% | 0\% | 0\% | 100\% |
| ts (16\%) | Columbia Ctr MS | 68\% | 6\% | 10\% | 3\% | 10\% | 3\% | 100\% |
| as having | Columbia Ctr HS | 74\% | 5\% | 15\% | 2\% | 3\% | 2\% | 100\% |
|  | R.E.A.D.Y. | 61\% | 3\% | 15\% | 3\% | 15\% | 3\% | 100\% |
|  | Dept of Corrections | 53\% | 12\% | 18\% | 0\% | 18\% | 0\% | 100\% |
|  | Circle Academy | 7\% | 7\% | 7\% | 0\% | 78\% | 0\% | 100\% |
|  | Pavilion Day Care | 5\% | 0\% | 14\% | 0\% | 81\% | 0\% | 100\% |
|  | Other SPED Facility | 3\% | 28\% | 14\% | 0\% | 38\% | 17\% | 100\% |
|  | Storefront | 93\% | 0\% | 7\% | 0\% | 0\% | 0\% | 100\% |
| Total |  | 84\% | 2\% | 6\% | 4\% | 2\% | 2\% | 100\% |

[^2] <br> \title{
How Many Days Were Lost Due <br> \title{
How Many Days Were Lost Due To Disciplinary Action?
} To Disciplinary Action?
}

Lost_day
Mean
On average, students not assigned to one of the alternative programs lost just over $1 / 4$ of a day due to disciplinary action.

- African American students not assigned to one of the alternative programs lost about $2 / 3$ of a day.

|  | Ethnic |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alternative Programs | 9-Multi-Ethnic | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific | 5-Native American | Total |  |
| No Alt Prog | 0 | 0 | 1 | 0 | 0 | 0 |  | 0 |
| Saturday School | 5 | 3 | 5 | 3 | 1 |  |  | 5 |
| Alt to Susp @ Col Ctr | 2 | 4 | 10 | 7 | 21 |  |  | 8 |
| Susp - Parent Refused ACC |  | 11 | 6 | 8 | 3 |  |  | 8 |
| Columbia Ctr MS | 10 | 2 | 9 | 20 |  |  |  | 9 |
| Columbia Ctr HS | 5 | 2 | 3 |  |  |  |  | 3 |
| R.E.A.D.Y. |  | 5 | 5 | 2 |  |  |  | 5 |
| Dept of Corrections |  | 4 | 3 | 23 |  |  |  | 4 |
| Circle Academy | 0 | 0 | 0 |  |  |  |  | 0 |
| Pavilion Day Care |  | 0 | 0 | 0 |  |  |  | 0 |
| Other SPED Facility | 0 | 0 | 0 |  | 0 |  |  | 0 |
| Storefront | 0 | 0 | 1 |  |  |  |  | 1 |

Saturday School students lost an average of 5 days.

- Students in the alternative to suspension program lost an average of 8 days. Those suspended because parents refused ACC placement lost also lost 8 days which calls program efficacy into question.
- Students at Columbia Ctr MS lost 9 days. Note that these days may have been at the original home school.
- Students at Columbia Ctr HS lost 3 days. Note that these days may have been at the original home school.
- Students at R.E.A.D.Y. lost 5 days. Note that these days were at the Unit 4 school since R.E.A.D.Y. is responsible for maintaining discipline records for R.E.A.D.Y. students.
- DOC students lost 4 days on average.
- The SPED facility programs are responsible for maintaining discipline records. Unit 4 does not maintain a discipline database for SPED facility students.
- Storefront students lost an average of 1 day. These lost days were in Unit 4 prior to entering storefront.

Report
Days_Abs

| Mean |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Ethnic |  |  |  |  |  |  |
| Alternative Programs | 9-Multi-Ethnic | 1-White | 2-African American | 3-Hispanic | 4-Asian/Pacific | 5-Native American | Total |
| No Alt Prog | 10 | 9 | 11 | 8 | 7 | 11 | 10 |
| Saturday School | 20 | 19 | 20 | 22 | 17 |  | 19 |
| Alt to Susp @ Col Ctr | 18 | 19 | 14 | 11 | 5 |  | 15 |
| Susp - Parent Refused ACC |  | 39 | 17 | 32 | 4 |  | 27 |
| Columbia Ctr MS | 57 | 12 | 28 | 29 |  |  | 29 |
| Columbia Ctr HS | 45 | 27 | 48 |  |  |  | 42 |
| R.E.A.D.Y. |  | 3 | 6 | 2 |  |  | 6 |
| Dept of Corrections |  | 49 | 24 | 60 |  |  | 27 |
| Circle Academy | 1 | 15 | 23 |  |  |  | 19 |
| Pavilion Day Care |  | 24 | 25 | 11 |  |  | 23 |
| Other SPED Facility | 0 | 16 | 20 |  | 3 |  | 16 |
| Storefront | 21 | 32 | $30$ |  |  |  | 31 |

- Saturday School students were absent an average of 19 days.
- Students in the alternative to suspension program were absent an average of 15 days. Those suspended because parents refused placement were absent an average 27 days.
- Students at Columbia Ctr MS were absent an average of 29 days. Students at Columbia Ctr HS were absent an average of 42 days. Note that these absences may have been at the original home school.
- Students at R.E.A.D.Y. were absent an average of 6 days. Note that these days were at the Unit 4 school since R.E.A.D.Y. is responsible for maintaining attendance records for R.E.A.D.Y. students. DOC student absences were in Unit 4 and averaged 6 days.
- Students at SPED facility programs were absent an average of 16 to 23 days depending on program.
- Storefront students were absent an average of 31 days. These lost days probably were in Unit 4 prior to entering Storefront since Storefront is not listed on the district's attendance reporting database. There may be Unit 4 state aid issues with student attendance reporting at Storefront.


## Section 09: Staffing \& Hiring

See Appendix BB - Staffing by Race-Ethnicity \& Gender SY2003 See Appendix CC - Teacher Qualification Clusters - SY2003
See Appendix DD - Staffing Comparisons SY2002-SY2003


| SY 2002 Staffing Key |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Administrative | Instructional | Support |  |
| District Superintendent | 1 | 0 | 0 | 1 |
| Assistant District Superintendent | 1 | 0 | 0 | 1 |
| Business Manager | 1 | 0 | 0 |  |
| Elementary Principal | 11 | 0 | 0 | 11 |
| Junior High Principal | 3 | 0 | 0 | 3 |
| Assistant Junior High Principal | 3 | 0 | 0 | 3 |
| High School Principal | 2 | 0 | 0 | 2 |
| Assistant High School Principal | 2 | 0 | 0 | 2 |
| Junior High School Dean | 4 | 0 | 0 | 4 |
| High School Dean | 6 | 0 | 0 | 6 |
| Coordinator | 0 | 7 | 0 | 7 |
| Special Education Teacher | 0 | 120 | 0 | 120 |
| Elementary Teacher | 0 | 293 | 0 | 293 |
| Junior High-Middle School Teacher | 0 | 128 | 0 | 128 |
| High School Teacher | 0 | 161 | 0 | 161 |
| Guidance Counselor | 0 | 15 | 0 | 15 |
| Librarian-Media Specialist | 0 | 12 | 0 | 12 |
| Director | 6 | 0 | 0 | 6 |
| Psychologist | 0 | 8 | 0 | 8 |
| Social Worker | 0 | 21 | 0 | 21 |
| Occupational Therapist | 0 | 0 | 4 | 4 |
| Deputy Superintendent | 1 | 0 | 0 | 1 |
| Assistant Director | 3 | 0 | 0 | 3 |
| Intern | 0 | 0 | 4 | 4 |
| Administrator -- Non Certified | 8 | 0 | 0 | 8 |
| Administrative Secretary | 8 | 0 | 0 | 8 |
| District Service Personnel - DSP | 0 | 0 | 6 | 6 |
| Bus Monitor | 0 | 0 | 10 | 10 |
| Technology | 0 | 0 | 8 | 8 |
| Secretary-Clerk | 0 | 0 | 98 | 98 |
| Cafeteria | 0 | 0 | 48 | 48 |
| Custodian | 0 | 0 | 57 | 57 |
| Maintenance | 0 | 0 | 15 | 15 |
| Driver | 0 | 0 | 32 | 32 |
| Mechanic | 0 | 0 | 4 | 4 |
| Storekeeper | 0 | 0 | 5 | 5 |
| Aide | 0 | 0 | 143 | 143 |
| Paraprofessional | 0 | 0 | 5 | 5 |
| Interpreter | 0 | 0 | 7 | 7 |
| Summer Only |  |  |  |  |
| SY2002 Total | 60 | 765 | 446 | 1271 |


| SY 2003 Staffing Key |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Position | Administrative | Instructional | Support | Total |
| District Superintendent | 1 | 0 | 0 | 1 |
| Assistant District Superintendent | 3 | 0 | 0 | 3 |
| Business Manager |  |  |  |  |
| Elementary Principal | 10 | 0 | 0 | 10 |
| Junior High Principal | 3 | 0 | 0 | 3 |
| Assistant Junior High Principal | 3 | 0 | 0 | 3 |
| High School Principal | 3 | 0 | 0 |  |
| Assistant High School Principal | 1 | 0 | 0 |  |
| Junior High School Dean | 3 | 0 | 0 | 3 |
| High School Dean | 6 | 0 | 0 | 6 |
| Coordinator | 0 | 12 | 0 | 12 |
| Special Education Teacher | 0 | 120 | 0 | 120 |
| Elementary Teacher | 0 | 298 | 0 | 298 |
| Junior High-Middle School Teacher | 0 | 134 | 0 | 134 |
| High School Teacher | 0 | 171 | 0 | 171 |
| Guidance Counselor | 0 | 15 | 0 | 15 |
| Librarian-Media Specialist | 0 | 13 | 0 | 13 |
| Director | 6 | 0 | 0 | 6 |
| Psychologist | 0 | 7 | 0 | 7 |
| Social Worker | 0 | 23 | 0 | 23 |
| Occupational Therapist | 0 | 0 | 4 | 4 |
| Deputy Superintendent | 2 | 0 | 0 | 2 |
| Assistant Director | 1 | 0 | 0 | 1 |
| Intern | 0 | 0 | 7 | 7 |
| Administrator -- Non Certified | 8 | 0 | 0 | 8 |
| Administrative Secretary | 8 | 0 | 0 | 8 |
| District Service Personnel - DSP | 0 | 0 | 4 | 4 |
| Bus Monitor | 0 | 0 | 12 | 12 |
| Technology | 0 | 0 | 8 | 8 |
| Secretary-Clerk | 0 | 0 | 100 | 100 |
| Cafeteria | 0 | 0 | 49 | 49 |
| Custodian | 0 | 0 | 58 | 58 |
| Maintenance | 0 | 0 | 15 | 15 |
| Driver | 0 | 0 | 34 | 34 |
| Mechanic | 0 | 0 | 4 | 4 |
| Storekeeper | 0 | 0 | 5 | 5 |
| Aide | 0 | 0 | 153 | 153 |
| Paraprofessional | 0 | 0 | 5 | 5 |
| Interpreter | 0 | 0 | 7 | 7 |
| Summer Only | 0 | 1 | 0 | 1 |
| SY2003 Total | 58 | 794 | 465 | 1317 |


| Change From SY2002 to SY2003 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Position | Administrative | Instructional | Support | Total |
| District Superintendent | 0 | 0 | 0 | 0 |
| Assistant District Superintendent | 2 | 0 | 0 | 2 |
| Business Manager | -1 | 0 | 0 | -1 |
| Elementary Principal | -1 | 0 | 0 | -1 |
| Junior High Principal | 0 | 0 | 0 | 0 |
| Assistant Junior High Principal | 0 | 0 | 0 | 0 |
| High School Principal | 1 | 0 | 0 | 1 |
| Assistant High School Principal | -1 | 0 | 0 | -1 |
| Junior High School Dean | -1 | 0 | 0 | -1 |
| High School Dean | 0 | 0 | 0 | 0 |
| Coordinator | 0 | 5 | 0 | 5 |
| Special Education Teacher | 0 | 0 | 0 | 0 |
| Elementary Teacher | 0 | 5 | 0 | 5 |
| Junior High-Middle School Teacher | 0 | 6 | 0 | 6 |
| High School Teacher | 0 | 10 | 0 | 10 |
| Guidance Counselor | 0 | 0 | 0 | 0 |
| Librarian-Media Specialist | 0 | 1 | 0 | 1 |
| Director | 0 | 0 | 0 | 0 |
| Psychologist | 0 | -1 | 0 | -1 |
| Social Worker | 0 | 2 | 0 | 2 |
| Occupational Therapist | 0 | 0 | 0 | 0 |
| Deputy Superintendent | 1 | 0 | 0 | 1 |
| Assistant Director | -2 | 0 | 0 | -2 |
| Intern | 0 | 0 | 3 | 3 |
| Administrator -- Non Certified | 0 | 0 | 0 | 0 |
| Administrative Secretary | 0 | 0 | 0 | 0 |
| District Service Personnel - DSP | 0 | 0 | -2 | -2 |
| Bus Monitor | 0 | 0 | 2 | 2 |
| Technology | 0 | 0 | 0 | 0 |
| Secretary-Clerk | 0 | 0 | 2 | 2 |
| Cafeteria | 0 | 0 | 1 | 1 |
| Custodian | 0 | 0 | 1 | 1 |
| Maintenance | 0 | 0 | 0 | 0 |
| Driver | 0 | 0 | 2 | 2 |
| Mechanic | 0 | 0 | 0 | 0 |
| Storekeeper | 0 | 0 | 0 | 0 |
| Aide | 0 | 0 | 10 | 10 |
| Paraprofessional | 0 | 0 | 0 | 0 |
| Interpreter | 0 | 0 | 0 | 0 |
| Summer Only | 0 | 1 | 0 | 1 |
| Total Year to Year Change | -2 | 29 | 19 | 46 |

* Total staffing increased by a net 46 positions during SY2003: +29 instructional, +19 support positions, offset by -2 admin positions.
* Instructional staff increased by 5 elementary teachers, 6 middle school teachers, 10 high school teachers, and 5 coordinators.
* The largest increase in support staff was 10 aide positions.

Position * Ethnic Crosstabulation


Numerically, the highest number of African American teachers is found at the elementary level where there are 31 African American teachers. This represents $36.0 \%$ of the district's 86 African American teachers.
The highest proportion of African American teachers are in social worker ( $21.7 \%$ ), middle school teacher (19.4\%) and guidance counselor (13.3\%) positions.

African Americans fill 4.1\% of high school teacher positions. There are no African American teachers in psychologist positions.

## Teacher Race/Ethnicity By Building

Bldg_No * Ethnic Crosstabulation

|  |  | Ethnic |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2-African |  |  |  |  |  |
| Bldg_No | Barkstall Elementary | 0 | 33 | 3 | 0 | 1 | 37 |
|  | Bottenfield Elementary | 0 | 28 | 1 | 0 | 0 | 29 |
|  | Carrie Busey Elementary | 0 | 36 | 4 | 0 | 1 | 41 |
|  | Stratton Elementary | 0 | 21 | 12 | 0 | 0 | 33 |
|  | Dr Howard Elementary | 0 | 34 | 4 | 1 | 1 | 40 |
|  | Garden Hills Elementary | 0 | 37 | 5 | 0 | 0 | 42 |
|  | Kenwood Elementary | 0 | 34 | 2 | 0 | 1 | 37 |
|  | Robeson Elementary | 0 | 36 | 2 | 0 | 0 | 38 |
|  | South Side Elementary | 0 | 21 | 2 | 0 | 0 | 23 |
|  | Washington Elementary | 0 | 22 | 2 | 4 | 2 | 30 |
|  | Westview Elementary | 0 | 29 | 3 | 1 | 2 | 35 |
|  | Edison Middle School | 0 | 42 | 12 | 1 | 3 | 58 |
|  | Franklin Middle School | 0 | 42 | 9 | 1 | 2 | 54 |
|  | Jefferson Middle School | 0 | 48 | 10 | 0 | 4 | 62 |
|  | Science - Literacy Center | 0 | 6 | 0 | 0 | 0 | 6 |
|  | Columbia Ctr Mdl School | 0 | 7 | 2 | 1 | 0 | 10 |
|  | Columbia Ctr Hi School | 0 | 10 | 1 | 0 | 0 | 11 |
|  | Centennial High School | 1 | 97 | 7 | 2 | 2 | 109 |
|  | Central High School | 0 | 88 | 5 | 4 | 0 | 97 |
|  | Family Information Center | 0 | 2 | 0 | 0 | 0 | 2 |
| Total |  | 1 | 673 | 86 | 15 | 19 | 794 |

- Each school building has at least one African American teacher.
- The highest concentration of African American teachers is at Stratton Elementary School which has 12 (36.4\%) African American teachers.
Between 16\%-21\% of teachers at middle schools are African American.
Between 5\%-9\% of high school teachers are African American.
- None of the 8 teachers at non school buildings is African American.

Net Change Between SY2002 and SY2003 By Race/Ethnicity Excludes Marquette, Substitutes, \& Non-Certified Hourly Employees *See Key for listing of Instructional Positions


Net Change SY2002 to SY2003

## Race/Ethnicity

## End of SY2003

86 African American teachers in Unit 4 represented 10.8\% of 794 SY2003 teachers.

- This compares to 83 African American teachers, 10.8\% of 765 SY2002 teachers.
- New Hires in SY2003
- 14 African American teacher new hires represented 12.4\% of 113 SY2003 teacher new hires.
- This compares to 14 African American new hires, $12.7 \%$ of 110 SY2002 teacher new hires.
- Terminations in SY2003

12 African American teachers represented 15.0\% of the 80 teachers leaving district employment during SY2003.

- This compares to 3 African American teachers terminating employment, $25 \%$ of the 12 teachers leaving district employment in SY2002.

Source: SY2003 EOM JUN HR Data Mart

Bldg_No * Ethnic Crosstabulation

| Count |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Ethnic |  |  |  | Total |
|  |  | 1-White | 2-African American | 3-Hispanic | 4-Asian-Pacific |  |
| Bldg_No | Barkstall Elementary | 5 | 1 | 0 | 0 | 6 |
|  | Bottenfield Elementary | 2 | 0 | 0 | 0 | 2 |
|  | Carrie Busey Elementary | 1 | 2 | 0 | 0 | 3 |
|  | Stratton Elementary | 2 | 1 | 0 | 0 | 3 |
|  | Dr Howard Elementary | 2 | 0 | 0 | 0 | 2 |
|  | Garden Hills Elementary | 11 | 1 | 0 | 0 | 12 |
|  | Kenwood Elementary | 1 | 0 | 0 | 1 | 2 |
|  | Robeson Elementary | 4 | 0 | 0 | 0 | 4 |
|  | South Side Elementary | 4 | 1 | 0 | 0 | 5 |
|  | Washington Elementary | 4 | 0 | 1 | 0 | 5 |
|  | Westview Elementary | 1 | 0 | 0 | 1 | 2 |
|  | Edison Middle School | 2 | 4 | 1 | 1 | 8 |
|  | Franklin Middle School | 12 | 1 | 0 | 1 | 14 |
|  | Jefferson Middle School | 9 | 1 | 0 | 1 | 11 |
|  | Columbia Ctr Mdl School | 2 | 0 | 0 | 0 | 2 |
|  | Columbia Ctr Hi School | 2 | 1 | 0 | 0 | 3 |
|  | Centennial High School | 12 | 1 | 0 | 0 | 13 |
|  | Central High School | 15 | 0 | 1 | 0 | 16 |
| Total |  | 91 | 14 | 3 | 5 | 113 |

## Do district site-based hiring results reflect the district hiring theory of action? See Strategic Plan, Action 5.2.

- During SY2003 no African American teachers were hired at:
- Bottenfield ES (2 new hires)
- Dr. Howard ES (2 new hires)
- Kenwood ES (2 new hires)
- Robeson ES (4 new hires)
- Washington ES (5 new hires)
- Westview ES (2 new hires)
- Columbia Center MS (2 new hires)

Central HS (16 new hires)

- At the two large high schools, 1 of 29 SY2003 new hires was African American.
No African American new hires were made in two successive school years at:
- Robeson ES (10 new hires in 2 years)
- Washington ES (9 new hires in 2 years)
- Westview ES (6 new hires in 2 years)

|  |  |  | Gender |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Female | Male |  |
| Count | Position | Coordinator | 8 | 4 | 12 |
|  |  | Special Education Teacher | 110 | 10 | 120 |
|  |  | Elementary Teacher | 254 | 44 | 298 |
|  |  | Junior High-Middle School Teacher | 94 | 40 | 134 |
|  |  | High School Teacher | 103 | 68 | 171 |
|  |  | Guidance Counselor | 10 | 5 | 15 |
|  |  | Librarian-Media Specialist | 12 | 1 | 13 |
|  |  | Psychologist | 5 | 2 | 7 |
|  |  | Social Worker | 21 | 2 | 23 |
|  |  | Summer Only | 0 | 1 | 1 |
|  | Total |  | 617 | 177 | 794 |
| \% within Position | Position | Coordinator | 66.7\% | 33.3\% | 100.0\% |
|  |  | Special Education Teacher | 91.7\% | 8.3\% | 100.0\% |
|  |  | Elementary Teacher | 85.2\% | 14.8\% | 100.0\% |
|  |  | Junior High-Middle School Teacher | 70.1\% | 29.9\% | 100.0\% |
|  |  | High School Teacher | 60.2\% | 39.8\% | 100.0\% |
|  |  | Guidance Counselor | 66.7\% | 33.3\% | 100.0\% |
|  |  | Librarian-Media Specialist | 92.3\% | 7.7\% | 100.0\% |
|  |  | Psychologist | 71.4\% | 28.6\% | 100.0\% |
|  |  | Social Worker | 91.3\% | 8.7\% | 100.0\% |
|  |  | Summer Only | .0\% | 100.0\% | 100.0\% |
|  | Total |  | 77.7\% | 22.3\% | 100.0\% |

Position * Gender Crosstabulation

- Of the 794 Unit \#4 teachers, 177 (22.3\%) are male and 617 ( $77.7 \%$ ) are female.
- The highest concentration of male teachers is in high school and junior high-middle school teacher positions.
- $39.8 \%$ of high school teacher positions are filled by males as are $33.3 \%$ of guidance counselors, $33.3 \%$ of coordinators, and 29.9\% of middle school teacher positions.
- The lowest concentration of male teachers is SPED teacher positions ( $8.3 \%$ ), librarianmedia specialists (7.7\%), social workers (8.7\%), and elementary (14.8\%).


## Source: SY2003 EOM JUN HR Data Mart

Bldg_No * Gender Crosstabulation

| Count |  |  |  |  |
| :--- | :--- | ---: | ---: | ---: |
|  |  | Gender |  |  |
|  |  | Female | Male | Total |
| Bldg_No | Barkstall Elementary | 35 | 2 | 37 |
|  | Bottenfield Elementary | 28 | 1 | 29 |
|  | Carrie Busey Elementary | 39 | 2 | 41 |
|  | Stratton Elementary | 30 | 3 | 33 |
|  | Dr Howard Elementary | 31 | 9 | 40 |
|  | Garden Hills Elementary | 35 | 7 | 42 |
|  | Kenwood Elementary | 30 | 7 | 37 |
|  | Robeson Elementary | 33 | 5 | 38 |
|  | South Side Elementary | 20 | 3 | 23 |
|  | Washington Elementary | 23 | 7 | 30 |
|  | Westview Elementary | 31 | 4 | 35 |
|  | Edison Middle School | 43 | 15 | 58 |
|  | Franklin Middle School | 40 | 14 | 54 |
|  | Jefferson Middle School | 45 | 17 | 62 |
|  | Science - Literacy Center | 5 | 1 | 6 |
|  | Columbia Ctr Mdl School | 6 | 4 | 10 |
|  | Columbia Ctr Hi School | 8 | 3 | 11 |
|  | Centennial High School | 69 | 40 | 109 |
|  | Central High School | 64 | 33 | 97 |
|  | Family Information Center | 2 | 0 | 2 |
|  | 617 | 177 | 794 |  |

- Bottenfield Elementary has one male teacher.
- All other school buildings have at least 2 male teachers.
- The highest concentration of male teachers is at the secondary level.


## Teachers* - Total District:

Net Change Between SY2002 and SY2003 By Gender
Excludes Marquette, Substitutes, \& Non-Certified Hourly Employees
*See Key for listing of Instructional Positions
Teachers - Total District
By Gender


Net Change SY2002 to SY2003

## End of SY2003

177 male teachers in Unit 4 represented 22.3\% of 794 SY2003 teachers.

- This compares to 175 male teachers, 22.9\% of 765 SY2002 teachers. New Hires in SY2003
- 20 male teacher new hires represented 17.7\% of 113 SY2003 teacher new hires.
- This compares to 30 male new hires, 27.3\% of 110 SY2002 teacher new hires.
- Terminations in SY2003
- 18 male teachers represented $22.5 \%$ of the 80 teachers leaving district employment during SY2003.
- This compares to 1 male terminating employment, $8.3 \%$ of the 12 teachers leaving district employment in SY2002.

HTeacher Hiring

Gender By Building
Source: SY2003 EOM JUN HR Data Mart
Bldg_No * Gender Crosstabulation

| Count |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Gender |  | Total |
|  |  | Female | Male |  |
| Bldg_No | Barkstall Elementary | 5 | 1 | 6 |
|  | Bottenfield Elementary | 2 | 0 | 2 |
|  | Carrie Busey Elementary | 3 | 0 | 3 |
|  | Stratton Elementary | 2 | 1 | 3 |
|  | Dr Howard Elementary | 1 | 1 | 2 |
|  | Garden Hills Elementary | 11 | 1 | 12 |
|  | Kenwood Elementary | 1 | 1 | 2 |
|  | Robeson Elementary | 4 | 0 | 4 |
|  | South Side Elementary | 4 | 1 | 5 |
|  | Washington Elementary | 4 | 1 | 5 |
|  | Westview Elementary | 1 | 1 | 2 |
|  | Edison Middle School | 7 | 1 | 8 |
|  | Franklin Middle School | 10 | 4 | 14 |
|  | Jefferson Middle School | 10 | 1 | 11 |
|  | Columbia Ctr Mdl School | 2 | 0 | 2 |
|  | Columbia Ctr Hi School | 3 | 0 | 3 |
|  | Centennial High School | 10 | 3 | 13 |
|  | Central High School | 13 | 3 | 16 |
| Total |  | 93 | 20 | 113 |

- At least one male new teacher hire was made in each school except for:
- Bottenfield ES (2 new hires)
- Carrie Busey ES (3 new hires)
- Robeson ES (4 new hires)
- Columbia Ctr. MS (2 new hires)
- Columbia Ctr. HS (3 new hires)
- No males new hires were made in two successive school years at:
- Bottenfield ES (4 new hires in 2 years)
- Columbia Ctr. HS (4 new hires in 2 years)


## Teacher Qualifications

## Experience, Education, \& Certification - 31-May SY2003




1. In SY2003 the district's 794 teachers had an average 12.9 years of experience.
2. Almost as many teachers had BA's (238) as had MA's (242); 108 have $\mathrm{MA}+30$.
3. 422 teachers hold elementary teacher certification, 239 hold secondary certification, and 58 hold SPED certification.

## Teacher Experience

- During SY2003, 29\% of Unit 4 teachers averaged 2.9 years of experience.
- $28 \%$ of Unit 4 teachers averaged 8.9 years of experience.
- $22 \%$ of Unit 4 teachers averaged 16.7 years of experience.
- $21 \%$ of Unit 4 teachers averaged 29.2 year of experience. 350 teachers have advanced degrees.
All teachers were certified.

Unit 4's teaching force continues to be overwhelmingly White and female.
The overall percentage of African American teachers has not changed since SY2002.
The district should question site-based recruitment and hiring results in light of the district strategic plan. The district strategic plan (p.38) attempts to
"Increase recruitment, hiring, and retention of African American and other minority staff."

- "Provide interventions for campuses that are not successful in hiring and retaining African American teachers."
The district should submit by April 2004 a campus by campus intervention plan for recruiting, placing, and retaining African American teachers.


## Section 10: Controlled Choice

\&

## The Family Information Center



Unit 4 continues to support a successful Controlled Choice Plan. Not only has Controlled Choice promoted parental choice, but it also has stabilized student assignment and transfers at the elementary school level.

- It also has fostered substantive positive change at Stratton Elementary School, the only racially imbalanced elementary school in the district during SY2003.
Michael Alves, Unit 4's Controlled Choice consultant, reports:
- A total of 668 students ( 18 retentions and 650 schools of choice applicants) participated in the computerized Controlled Choice Kindergarten assignment process that was conducted on April 11, 2003 for the 2003-04 SY.
- The ethnic breakdown of these 668 Kindergarten students is as follows: Black 185 (27.7\%), White 361 (54.0\%), Asian 67 (10.0\%), Hispanic 50 (7.5\%), Native American 2 ( $0.3 \%$ ) and Other 3 ( $0.5 \%$ ).

See Appendix EE for the complete text of Michael Alves' November 2003 report.

- The 668 Kindergarten students that participated in the April 11, 2003 assignment process is the largest number of Kindergarten students that have applied for an "early" assignment in the Champaign Community School District since the introduction of Controlled Choice in the 1998-99 SY
- The increase of 60 additional Black applicants in the 2003-04 SY early Kindergarten assignment pool suggests that the District's outreach efforts were particularly effective this year among African American parents. This is significant in light of the fact the Black students have been consistently underrepresented in the early Controlled Choice application and assignment lotteries that were conducted in previous years.
- Excluding the 18 retentions, there were a total of 650 applicants (176 Black and 474 Non-Black in the Controlled Choice Lottery that was conducted on April 11, 2003. Of these students, 81.1\% (527) were assigned to their first-choice school, $9.2 \%$ (60) were assigned to their second-choice school, $4.8 \%$ (31) were assigned to their third-choice school, and $4.9 \%$ (32) were not assigned to a school of choice
- The $81.1 \%$ first choice assigned in 2003-04 SY Controlled Choice lottery is $4.3 \%$ less than the $85.4 \%$ that were first choice assigned in the 2002-03 SY. The decrease in the proportion of first-choice assignments this year is due entirely to the net increase of 46 more first choice applicants to the District's three over-chosen elementary schools (Barkstall, Bottenfield and South Side).
- While there has been a slight decrease in proportion of first choice assignments, overall $95.1 \%$ of the 2003-04 SY applicants were assigned to a school of choice, which is comparable to the $96.5 \%$ that were assigned to a school of choice in the 2002-03 SY. (Alves, November 3, 2003)
- As indicated in the 1st monitoring report, the importance of a Family Information Center (FIC) cannot be overstated.
- In the court monitor's extensive experience with controlled choice plans in districts throughout the United States, the long-term success of an equitable controlled choice plan depends on the viability of the Family Information Center.
The Second Revised Consent Decree indicated that the FIC must be provided with "...sufficient resources to perform the day-to-day operations of the Plan and provide outreach, information, and advocacy to parents."
- The FIC exists to ensure that all assignments are fairly considered according to the rules of the Controlled Choice Plan as approved by the Central District Court of Illinois.
- Unit 4 should actively seek to maximize the benefits available through the operation of the FIC.
- In the monitor's view, the capabilities of the FIC and the FIC staff currently are severely underutilized.
- As evidenced by the highly successful winter coat distribution effort, and this Fall's student immunization initiative, the FIC is in a unique position to identify and respond rapidly to problems within the Unit 4 student population.
- As pointed out in the 1998 Equity Audit and the $1^{\text {st }}$ monitoring report, Unit 4 needs to address not only student enrollment issues, but also student attendance issues.
- The FIC is positioned to provide considerable help in addressing the student attendance problems identified throughout this report.


## Section 11: Information Technology (IT), Data Analysis, \& Reporting

"Inspect<br>What You<br>Expect"



\section*{Information Technology: <br> <br> \section*{ <br> <br> \section*{ <br> <br> } <br> <br> }

In the $1^{\text {st }}$ monitoring report it was suggested that Unit 4 needed "to do some strategic thinking about district information, information needs, information capacity, information capability, and information technology."

- Previously, the 1998 Equity Audit suggested the district should "rationalize Information Technology (IT) functions and consider staffing it accordingly".
Such work should be considered "foundational" in much the same way as the curriculum or SPED audits were "foundational" in curricular areas.
- Note that district network and security issues are not likely to be solved without such "foundational" work.


## Information Technology:

While it is not clear that much "foundational" work was done in any systemic way during SY2003, steps subsequently were taken in early SY2004 to undertake a working review of information technology.
Whatever the IT review may eventually indicate, from a monitoring perspective, access to data, analyses, and reports is of crucial importance and must be maintained and enhanced.

- One of the IT risks not addressed during SY2003 that should be addressed in the current review is district database management skills:
- From a skills and staffing perspective, a single point of failure remained in SY2003 in support for the Pentamation Student Management System and, hence, for support of the district Data Marts and monitoring functions.
- The district's database analyst (DBA) also functions as the operations manager.


## Information Technology:

- There are not redundant DBA skills or expertise within the district.
- Time and efforts spent on operations (a relatively available and easily learned skills set) take away from DBA work (a rarer, more technical skills set).
- There doesn't appear to be a contingency plan to back up the DBA should a serious problem occur.
- Unit 4 IT has maintained the significant work cited in the $1^{\text {st }}$ monitoring report. Since the 1998 Equity Audit the district has:
- Implemented and maintained the Pentamation student management system.
- Installed, implemented, and maintained the Controlled Choice "WalkIn" Software.
- Maintained annual data marts for SY2000, SY2001, SY2002 (monthly December to June).


## Information Technology:

- Maintained monthly data marts for SY2003 (full school year).

With a change of personnel in early SY2004, Unit 4 IT has maintained monthly data marts for SY2004 (to date).

- Electronic file transfers have speeded up data communications and have begun to take the place of slower hard-copy or cd-rom physical transfers. What in prior years took days, now is done in minutes.
While far from perfectly implemented, the district has made real progress in the "use of information" or "analytical capacity" areas cited in the $1^{\text {st }}$ monitoring report and originally in the 1998 Equity Audit:

Information Technology, Reporting, \& Analysis:
The Unit 4 schedule for regularly collecting, posting, processing, reporting, and reconciling district data has tightened considerably to a monthly cycle and, with SY2004 efforts, some bi-weekly cycles are being tested and operated.

- While considerable work remains to be done to allow it to happen on a production cycle, the district now has the capacity to analyze and report out on:
- Student attendance, enrollments, transfers in, transfers out, dropouts, etc.
- Student academic records (including classroom records and standardized test records) for students at secondary school levels. Elementary levels are more reliant on standardized test results.
- Special needs records for all students at all school levels.
- Gifted and Talented program student records (including student selection processes and ongoing program participation).
- Student disciplinary records for students in any stage of the district progressive discipline process.
- Promotion, retention, and graduation records.
- Staffing and hiring.


## Reporting Workflow Diagram:

FnRness


## IT, Reporting, Analysis, \& Continuous Improvement:

The challenge for Unit 4 is to ensure that the reporting workflow in practice fits into and informs the Unit 4 Process for Continuous Improvement. The $1^{\text {st }}$ integration point is at the "Analyze Data" stage. The district should adapt a similar process at the "Monitor Implementation" \& "Evaluate Progress" stages. This is one example of "Inspecting What You Expect".

## Process for Continuous Improvement

High expectations are the starting point for Champaign Unit \#4's Process for Continuous Improvement. As illustrated below, this process includes the following steps:


This Process for Continuous Improvement, embedded within the Action Plans, will enable the District to reach its goals of character development and high academic achievement for all students.

Having the capacity to analyze and report out is one thing, but actually delivering data analyses, reporting out with integrity, and doing so on a regular basis is quite another.
The "analyze data" stage of the district's 'Process for Continuous Improvement' typically is not an IT function, but rather is a district administration function.
The monitor has requested that a set of specific action plans (on a number of topics) be delivered at the monitor's April 2004 meeting. Quarterly follow-up reports will be expected thereafter.
Beginning in April 2004, Unit 4 should provide written analytical support for those plans in the form of text, tables, charts, and graphs.
These reports should provide end-of-month (EOM) data points, inclusive of each quarter-to-date (QTD) for each quarter of the school year ending in June 2004 (SY2004). It is anticipated that the EOM and QTD data points will continue into future school years and this will become a regular Unit 4 reporting responsibility.

While the specific issues addressed certainly will vary quarterly depending upon which respective action-plan and which set of current issues are being worked, quarterly reports to the monitor should cover each of the following:

- Enrollments
- Attendance
- Gifted \& Talented
- Special Education
- Discipline \& Suspensions
- Student Achievement
- Staffing \& Hiring
- Controlled Choice
- The final district report for SY2004 will become the basis for the Appendices to the $3^{\text {rd }}$ monitoring report to be delivered in early SY2005.


[^0]:    SY2003 Grade

[^1]:    Course Area

[^2]:    $14 \%$ of the district's regular program enrollment (including Unit 4's internal SPED program) were SPED.

    - $21 \%$ of Saturday School assignees were SPED..
    - $28 \%$ of Alternative to Suspension @ Col Ctr students were SPED as were those suspended because parents refused the ACC placement.
    - $32 \%$ of Columbia Ctr MS students were SPED as were $26 \%$ at Columbia Ctr HS.
    - $39 \%$ of R.E.A.D.Y. students were SPED.
    - $47 \%$ of students entering DOC were SPED.
    - $93 \%-97 \%$ of student enrolled in special schools were SPED. This percentage would likely have been higher, but there are some nonSPED related programs included on the district special school database.
    - $7 \%$ of students enrolled at Storefront were SPED.

